

COMPREHENSIVE ANNUAL
FINANCIAL REPORT

FOR THE FISCAL YEAR ENDED
JUNE 30, 2008

TOWN OF WINCHESTER,
CONNECTICUT



Office of the
Director of Finance

TOWN OF WINCHESTER, CONNECTICUT

Comprehensive Annual Financial Report

**FOR THE FISCAL YEAR ENDED
JUNE 30, 2008**

Department of Finance
Henry L. Centrella, Jr.
Director of Finance

TOWN OF WINCHESTER, CONNECTICUT
COMPREHENSIVE ANNUAL FINANCIAL REPORT

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TOWN OF WINCHESTER - CITY OF WINSTED

Town Hall - 338 Main Street
WINSTED, CONNECTICUT 06098

June 19, 2009

To the Board of Selectmen and Citizens of the Town of Winchester:

State law requires that all general-purpose local governments publish within six months of the close of each fiscal year a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. Pursuant to this requirement, we are pleased to issue the comprehensive annual financial report (CAFR) of the Town of Winchester for the fiscal year ended June 30, 2008.

This report consists of management's representations concerning the finances of the Town of Winchester. Consequently, management assumes full responsibility for the completeness and reliability of all the information presented in this report. To provide a reasonable basis for making these representations, management of the Town of Winchester has established an internal control framework that is designed both to protect the government's assets from loss, theft or misuse and to compile sufficient reliable information for the preparation of the Town of Winchester's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the Town of Winchester's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The Town of Winchester's financial statements have been audited by Blum, Shapiro & Company, P.C. The goal of the independent audit was to provide reasonable assurance that the financial statements of the Town of Winchester for the fiscal year ended June 30, 2008 are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditors concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the Town of Winchester's financial statements for the fiscal year ended June 30, 2008 are fairly presented in conformity with GAAP. The independent auditors' report is presented as the first component of the financial section of this report.

GAAP require that the management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The Town of Winchester's MD&A can be found immediately following the independent auditors' report.

State and federal "single audits" were also performed as required by state and federal law, respectively. The purpose of these audits is to determine whether the Town of Winchester complied with the laws and regulations and applicable compliance requirements of the major state and federal assistance programs, and whether the Town maintained controls to assure compliance.

Profile of the Government

The Town of Winchester, located in Litchfield County, is a political subdivision situated about 29 miles northwest of Hartford in the watersheds of the Farmington and Naugatuck Rivers. It is bordered on the north by the Town of Colebrook, on the south by the City of Torrington, on the east by the Town of Barkhamsted, and on the west by the Towns of Norfolk and Goshen. It covers a land area of approximately 33.8 square miles. The City of Winsted is located within the Town of Winchester but has no separate government. Winchester was first settled and incorporated as a Town in 1732. The Town sits at the crossroads of U.S. Route No. 44 and State Route No. 8. State Routes No. 20 and 183 also traverse the Town. There are 81.3 miles of Town roads, of which 72.5 miles are paved, and 23.4 miles of State roads.

The Town of Winchester is governed under a home-rule charter last revised in 2001 that provides a Manager/Selectmen/Town Meeting form of government with a seven-member Board of Selectmen that also serves as the Board of Finance. Elections are held biennially in November in every odd-numbered year. The residents also have the powers and privileges conferred and granted to Towns and Cities under the Constitution and the General Statutes of the State of Connecticut.

The Town Manager is the full-time Chief Executive and Administrative Officer of the Town and oversees the execution of all laws and ordinances governing the Town. The First Selectman presides over the Board of Selectmen and has full voting privileges on the Board. The Board of Selectmen appoints members to various commissions and boards.

The Town's annual budget meeting is held on the first Monday in May. Prior to adjournment to budget referendum, the electors at the annual town budget meeting review the budget as presented by the Board of Selectmen and have the power to amend, but not increase, any line item of the budget. The annual budget meeting is then adjourned to a referendum for approval.

The Town provides a full range of services, including general government operations; police and fire protection; the construction and maintenance of highways, streets and other infrastructure; health and welfare services; cultural and recreational activities and

education. The Town has seventeen recreational areas, including a newly constructed skate park.

Factors Affecting Financial Condition

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the Town of Winchester operates.

Economic Condition and Outlook. Winchester is primarily a residential community with single-family homes. Most residents are in the manufacturing, education, health and social services categories. Recent data from United States Department of Commerce indicates that Winchester's per capita income as of 2000 is \$22,589 as compared to the State of Connecticut's \$28,766. The Town's population decreased 7.5% over the past decade.

A recently completed revaluation led to a 27% increase in assessed property values. This growth was largely due to appreciation of residential properties located in the Town's Highland Lake area. The tax base is primarily zoned residential (84%) with an important industrial and commercial presence (16%).

Unfortunately, the Town of Winchester's bond rating was reduced in January 2004 from A1 to A2. The primary reason for this downgrade was due to decline in the Town's fund balance. This decline was due to two major factors: the exposure it had in fiscal 2003 to state aid reductions, and a decision by the Town at its annual budget meeting to use \$725,000 of its fund balance to provide tax levy relief.

Major Initiatives

Economic Development

This past year, one of the last parcels in the Winchester Business Park was purchased and developed. The last remaining parcel is, currently, under option. The Economic Development Commission remains committed to expanding the Town's commercial and industrial base and is looking for opportunities to create readily marketable properties in the Town's industrially zoned areas.

The Commission has recognized that it needs to aggressively market certain of the Town's most favorable attributes. To accomplish the goals of the Commission, all developmental grants and similar incentives will be aggressively pursued. This would include but not be limited to new property development, facilities improvement grants, and recreational funding.

Comprehensive Economic Development Strategy (CEDS)

During the spring of 2003, the Town, in partnership with the Litchfield Hills Council of Elected Officials, contracted with a consultant firm to prepare a regional Comprehensive Economic Development Strategy (CEDS). The plan, completed in June 2004, identifies economic development projects, which have positive impacts on the regional and local

economy. The CEDS document will afford the Town access to Federal Economic Development Administration grant and loan funds which are currently not available.

In addition, the Town is working to update its Plan of Conservation and Development to reflect current and future needs. As part of this effort, the Town is developing a GIS system to better analyze and project future growth opportunities and infrastructure needs.

Regional Out-Reach

In unison with the CEDS project, the Town is in the Northwest CT Economic Development Corporation. The Corporation is a public/private development arm for the projects to be identified in the CEDS document.

Brownfields

The Town is actively working to assist with the remediation of “brownfield” sites. To date, the United States Environmental Protection Agency has awarded the Town \$550,000 in grant money to study and redevelop several potentially contaminated manufacturing sites located in the downtown and Highland Lake areas.

The primary goal of the program is to assist Winchester in overcoming environmental barriers to the redevelopment of Brownfield sites and attracts new development to the area. The program funds have been used for Phase I through Phase III environmental testing of Brownfield properties, increasing community involvement and environmental awareness, and identifying cleanup strategies.

Main Street Enhancement Project

With the completion of the \$4.8± million Phase I of the Main Street Improvement Program, the Town took a major step forward in its goal of revitalizing its central business district. The Town is now working on Phase II of the project and hopes to begin construction in 2009.

The Town is currently utilizing State funds to improve and refurbish a park area adjacent to Northwest Community College and is looking for additional opportunities to work with merchants and property owners in the Main Street area.

National Main Street

The Connecticut Main Street Program, in partnership with “Friends of Main Street,” continues to play a critical role in the ongoing efforts to revitalize our Main Street and has won several awards for those efforts.

Still River Greenway

The Still River Greenway is a proposed five mile long, ten-foot wide paved recreational trail running from the intersection of Willow and Rowley Streets in the Town of Winchester south along Torrington Road for 2.5 miles to Harris Road in the City of Torrington. The trail will be handicap accessible and will be designed for walking, jogging, bicycling, in-line skating and cross-country skiing. Funding for this \$1,875,000 project provided by a Federal TEA-21 grant in the amount of \$1.5 million. The grant will

cover 80% of the project costs. The remaining 20% will come from the Town of Winchester, the City of Torrington, and the Still River Greenway Committee. The State of Connecticut Department of Transportation is currently reviewing final design plans. The construction phase began in the fall of 2007 and was completed in the summer of 2008.

Capital Improvement Project

In June of 2005, the Town of Winchester authorized five capital improvement projects totaling \$7,590,525. These projects were placed into the five categories as part of the referendum authorization process. The categories and their related dollar authorizations are Town Facilities Improvements \$1,970,085, Public Safety Projects \$810,920, Streets and Sidewalks Projects \$2,353,325, Education Projects \$1,093,445, and Sewer Projects \$1,362,750. It is anticipated that grant funds will be secured to offset the final amount the Town will be required to bond. Current estimates have the Town portion of the bonds to be \$6 million and the Sewer portion of the bonds to be \$1.2 million.

Engineers are still reviewing some of the projects and it is anticipated that all projects have been started and will be completed by the spring of 2009. Permanent financing took place in November of 2008.

Budgetary Controls. The Town maintains budgetary controls. The objective of these budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the electors at referendum. Budget administration is performed by the Department of Finance. The budget is legally enacted at the department expenditure level, which serves as a management tool; budgetary control is maintained at the department level within character of expenditure. This is achieved through the use of full encumbrance system, which encumbers appropriations upon the issuance of purchase orders. Encumbrances outstanding at year-end are recorded as budgetary expenditures and reported as a reservation of the fund balance at June 30. Transfers within a department may be made during the fiscal year upon approval by the Board of Selectmen. Transfers between departments can only be made during the last three months of the fiscal year, once again, with approval by the Board of Selectmen. Management cannot amend the budget.

Cash Management Policies and Practices. In April 1990, the Town formally adopted an investment policy. This was done in conjunction with the close scrutiny of New England banks by federal regulators. This policy seeks to maintain the safety and liquidity of the investments and provide for the optimum yield on the investments. The policy provides for specific financial information to be obtained from the financial institution holding Town assets to ensure that their financial position falls within the legal requirements of State statutes that govern a municipality's deposits in financial institutions.

Risk Management. The Town of Winchester is a member of the Connecticut Interlocal Risk Management Agency (CIRMA). CIRMA is a nonprofit, tax-exempt association of Connecticut municipalities and local public agencies. It was formed in 1980 by the

Connecticut Conference of Municipalities (CCM) to establish and administer an interlocal risk management program pursuant to the Connecticut General Statutes.

The Town of Winchester has its workers' compensation insurance and portions of its liability-automobile-property insurance with CIRMA. Other portions of its liability-automobile-property insurance are with various insurance companies. The Town's insurance agent is the Litchfield Insurance Group. The Town has a safety committee which meets monthly to review and implement any recommendations by the insurance carriers.

Fiduciary Fund Operation. Fiduciary Funds are used to account for funds that the Town holds in a trustee capacity or as an agent for individuals or organizations. The Town of Winchester Town Employees Pension Trust Fund is used to account for contributions, pension benefits and other costs that are associated with the operations of the pension plan.

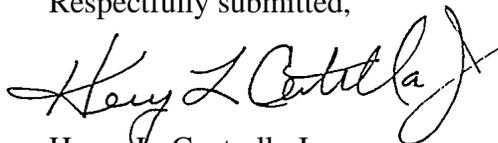
Awards and Acknowledgements

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a certificate of Achievement for Excellence in Financial reporting to the Town for its Comprehensive Annual Financial Report for the fiscal year ended June 30, 2007. This was the eighteenth year the Town has received this prestigious award. In order to be awarded a Certificate of Achievement, the Town published an easily readable and efficiently organized Comprehensive Annual Financial report. This report satisfied both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current Comprehensive Annual Financial Report continues to meet the Certificate of Achievement Program's requirements, and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of this report would have not been accomplished without the efficient and dedicated services of the entire staff of the Department of Finance. The preparation of the Comprehensive Annual Financial Report requires a major effort, and I would like to express my appreciation to those who assisted and contributed to the preparation of this report. I would also like to thank the Board of Selectmen and the Town Manager for their interest and support in planning and conducting the financial operations of the Town in a responsible and progressive manger.

Respectfully submitted,



Henry L. Centrella Jr.
Director of Finance

Certificate of Achievement for Excellence in Financial Reporting

Presented to

Town of Winchester
Connecticut

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2007

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



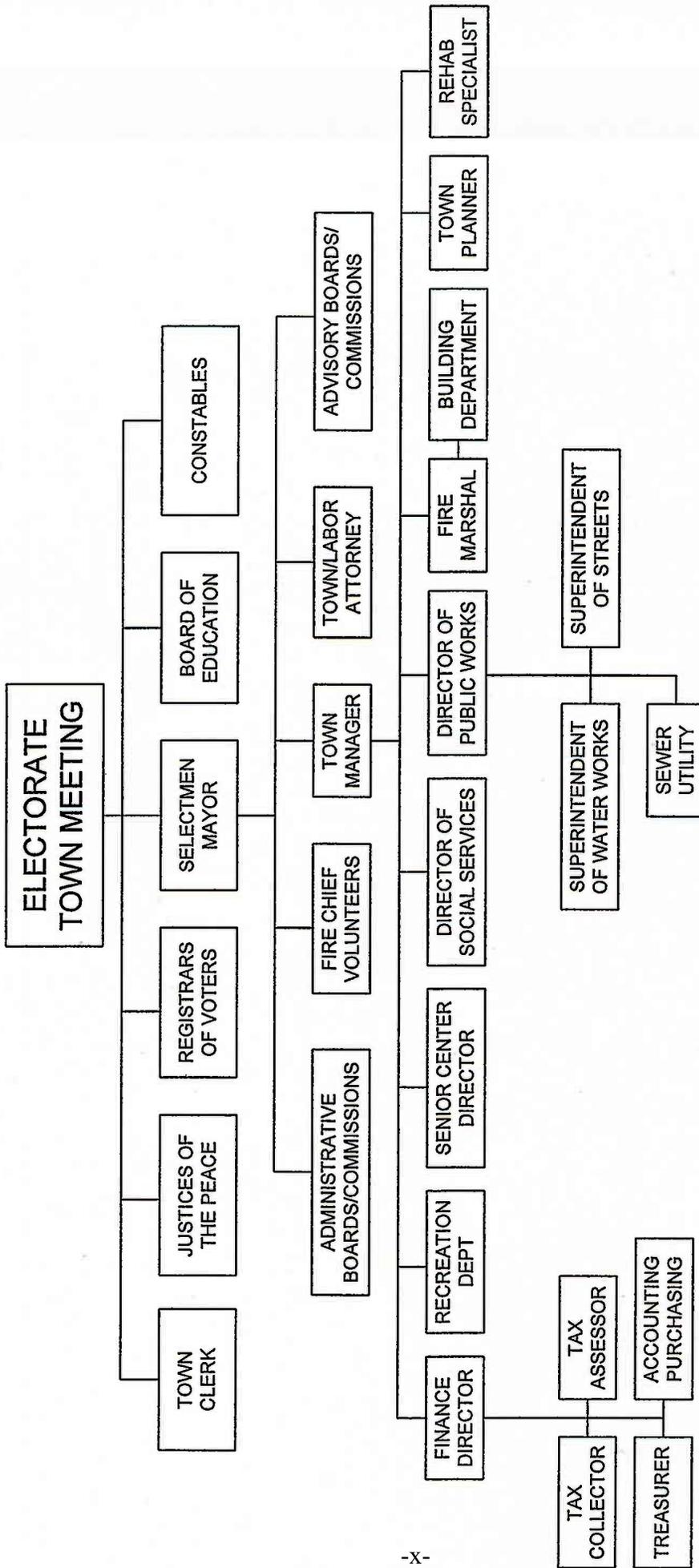
Oliver S. Cox

President

Jeffrey R. Emer

Executive Director

ORGANIZATIONAL CHART



TOWN OF WINCHESTER, CONNECTICUT
LIST OF ELECTED AND APPOINTED OFFICIALS
AS OF JUNE 30, 2008

Mayor:	Kenneth Fracasso
Board of Selectmen:	Eugene Berlinski David Cappabianca Michael Hamm Jeffrey Liskin Althea Perez Michael Renzullo
Board of Tax Review:	Walter St. Onge, Jr. Jackie Mulvey Joyce Miles Lisa R. Smith Dennis Cappabianca Mark Arcelaschi
Director of Public Works:	Patrick E. Hague
Town Manager:	Keith Robbins
Director of Finance:	Henry L. Centrella, Jr.
Treasurer:	Spencer C. Monroe
Tax Collector:	Arlene M. Boutin
Town Clerk:	Sheila S. Sedlack
Purchasing Agent:	Mark A. Douglass
Town Assessor:	Janice L. McKie
Superintendent of Schools:	Blaise A. Salerno

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FINANCIAL SECTION



Independent Auditors' Report

To the Board of Selectmen
Town of Winchester, Connecticut

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Town of Winchester, Connecticut, as of and for the year ended June 30, 2008, which collectively comprise the Town of Winchester, Connecticut's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Town's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the basic financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Town's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the basic financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Town of Winchester, Connecticut, as of June 30, 2008 and the respective changes in financial position and cash flows, where applicable, thereof, and the respective budgetary comparison for the General Fund for the year then ended, in conformity with accounting principles generally accepted in the United States of America.

Management's discussion and analysis on pages 3 through 18 and the schedule of funding progress - Pension Trust Funds on page 58 are not required parts of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures which consisted principally of inquiries of management regarding the methods of measurement and presentation

of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Town of Winchester, Connecticut's basic financial statements. The introductory section, combining and individual nonmajor fund financial statements and schedules, and statistical tables are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual nonmajor fund financial statements and schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section and statistical tables have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and, accordingly, we express no opinion on them.

In accordance with *Government Auditing Standards*, we have also issued our report dated June 19, 2009 on our consideration of the Town of Winchester, Connecticut's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in conjunction with this report in considering the results of our audit.

Blum, Shapiro & Company, P.C.

June 19, 2009

Management's Discussion and Analysis

Introduction

This Annual Financial Report meets the financial reporting requirements of the Government Accounting Standards Board (GASB) Statement 34. GASB Statement 34 requires that we, as managers of the Town of Winchester, focus on our most important, or “major” funds, including the general fund.

Fund statements measure and report the “operating results” of many funds by measuring cash on hand and other assets that can easily be converted to cash. These statements show the short-term performance of individual funds using the same measures governments use when financing current operations. On the other hand, if we charge a fee to users for services, fund information will continue to be based on accrual accounting. Showing budgetary compliance has always been an important part of governmental accountability. Our financial statements include the *original* budget as well as the final amended budget.

Our hope is to provide you, the reader, with an objective and readable analysis of our financial performance for the year. Taken together, the following statements should enable you to assess whether Winchester's financial position has improved or deteriorated as a result of the year's operations. The annual report includes government-wide financial statements prepared on the accrual basis for all of your government's activities. Accrual accounting measures not just current assets and current liabilities, but long-term assets and liabilities as well. It also reports all revenues and all costs of providing services each year, not just those received or paid in the current fiscal year (or shortly thereafter).

In summary, the government-wide financial statements will help you:

- Assess the finances of Winchester in its entirety, including the year's operating results;
- Determine whether our overall financial position improved or deteriorated;
- Evaluate whether our current-year revenues were sufficient to pay for current-year services;
- See the costs of providing you the services you have requested of us;
- See how we finance the programs you have asked for - through user fees and other program revenues versus general tax revenues;
- Understand the extent to which your government has invested in capital assets, including roads, bridges, sewers, water systems, schools, parks and other infrastructure assets;
- Make better comparisons between governments.

The Annual Financial Report includes the following information and financial statements as defined by GASB Statement 34:

✱ **Management's Discussion and Analysis (MD&A)**

The MD&A offers an introduction to the basic financial statements and an analytical overview of the government's financial activities. The MD&A provides an objective and easily readable analysis of the Town's financial activities based on currently known facts, decisions, or conditions. The MD&A

- Includes comparisons of the current year to the prior year based on government-wide information;
- Provides an analysis of our overall financial position and the results of operations to assist you in assessing whether our financial position has improved or deteriorated as a result of the year's activities;
- Analyzes significant changes in fund and major budget variances;
- Describes capital asset and long-term debt activity during the year;
- Concludes with a description of currently known facts, decisions, or conditions that are expected to have a significant effect on our financial position or the results of our operations.

✱ **Basic Financial Statements**

- **Government-Wide Financial Statements** are designed to provide readers with a broad overview of the Town of Winchester's finances, in a manner similar to private-sector business.
 - They include a *statement of net assets* which presents information on all of the Town of Winchester's assets and liabilities, with the difference between the two reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Town is improving or deteriorating. The *statement of activities* presents information showing how the government's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave). The statement of activities is prepared using the economic resources measurement focus and the accrual basis of accounting. These statements report all assets, liabilities, revenues, expenses, and gains and losses of the government. Both of the government-wide financial statements distinguish functions of Winchester that are principally supported by taxes and intergovernmental revenues (*governmental activities*) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (*business-type activities*). The governmental activities of the Town include Board of Education, public works, public safety, general government, health, parks and recreation, library, waste disposal and recycling, and interest on long-term debt. Our business-type activities include the Water and Sewer

Commission. The government-wide financial statements include only the Town of Winchester itself (known as the *primary government*). There is no legally separate unit of government or governmental function (*component unit*) for which the Town is financially accountable. The Water and Sewer Commission, although legally separate, functions for all practical purposes as a department of the Town and, therefore, has been included as an integral part of the primary government;

- Fiduciary activities whose resources are not available to finance our governmental programs are excluded from these statements.

Capital assets, including infrastructure, are reported, along with depreciation expense in the statement of activities. Net assets are reported as capital assets net of related debt, restricted, and unrestricted. Permanent endowments or permanent fund principal amounts are included in restricted net assets.

Expenses are presented reduced by program revenues, resulting in a measurement of “net (expense) revenue” for each of the government’s functions. Program expenses include all direct expenses. General revenues such as taxes and special and extraordinary items are reported separately, ultimately arriving at the change in net assets for the period. Special items are significant transactions or other events that are either unusual or infrequent and are within the control of management.

➤ ***Fund Financial Statements*** are a grouping of related accounts that are used to maintain control over resources that have been segregated for specific activities or objectives. The Town of Winchester, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Town can be divided into three categories: governmental funds, proprietary funds and fiduciary funds.

- *Governmental fund* financial statements include financial data for the general fund, special revenue funds, capital projects, and permanent funds and are prepared using the current financial resources measurement focus and the modified accrual basis of accounting. *Governmental funds* are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating a government’s near-term financing requirements. Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental activities* in the government-wide financial statements with similar information presented for *governmental funds* in the long-term impact of the government-wide financial statements. By doing so, our readers may better understand the long-term impact of the government’s near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and

governmental activities. The Town of Winchester maintains forty individual governmental funds. Four of these funds, the general fund, the sewer assessment fund, the small cities fund and the capital improvements fund are considered major funds, and thirty-six are treated as nonmajor funds consisting of twenty-six special revenue funds and ten permanent funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures and changes in fund balances for the general fund, the small cities fund, the capital projects fund and the sewer assessment fund. Data from the thirty-six governmental funds are combined into a single, aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of *combining statements* elsewhere in this report. Winchester adopts an annual appropriated budget for its general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget.

- *Proprietary fund* financial statements, including financial data for enterprise and internal service funds, are prepared using the economic resources measurement focus and the accrual basis of accounting. The Town of Winchester maintains one type of proprietary fund. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. The Town uses two enterprise funds to account for the operations of its Water and Sewer Commission. Because water and sewer services predominantly benefit business-type functions, they have been included as a separate column in the government-wide financial statements. Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The proprietary fund financial statements provide separate information for the Water and Sewer Commission.
- *Fiduciary fund* financial statements are prepared using the economic resources measurement focus and the accrual basis of accounting. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are *not* reflected in the government-wide financial statement because the resources of those funds are *not* available to support the Town of Winchester's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

Fund financial statements are presented for primary government and proprietary funds. Governmental fund statements include a balance sheet and a statement of revenues, expenditures, and changes in fund balances. Proprietary fund statements are comprised of a statement of net assets, a statement of revenues, expenses, and changes in net fund assets, and a statement of cash flows. A summary reconciliation of the fund and government-wide statements accompanies the fund financial statements.

Separate columns are shown for the general fund and for other major governmental and enterprise funds. Major funds are funds whose revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) are at least 10 percent of corresponding totals for all governmental or enterprise funds and at least 5 percent of the aggregate amount for all governmental and enterprise funds. Other funds that we believe are

particularly important to you are also reported as a major fund. Nonmajor funds are reported in the aggregate in a separate column.

Governmental fund balances are segregated into reserved and unreserved categories.

Proprietary fund net assets are reported in the same categories required for government-wide financial statements. Proprietary fund statements of net assets distinguish between current and noncurrent assets and liabilities.

The statements distinguish between operating and nonoperating revenues and expenses in proprietary fund statements of revenues, expenses, and changes in net fund assets. At the bottom of these statements, we reflect transfers in arriving at the all-inclusive change in fund net assets.

We present separate fiduciary fund statements used to report assets held in a trustee or agency capacity for others and which cannot be used our own programs. We must show a statement of fiduciary net assets and a statement of changes in fiduciary net assets. Fiduciary fund statements also disclose interfund loans, interfund services provided and used, and interfund transfers.

➤ Notes to the Financial Statements

- Consist of notes that provide information essential to your understanding of the data provided in the government-wide and fund financial statements.

➤ Required Supplementary Information (RSI)

- Consists of the MD&A;
- The Town of Winchester's progress in funding its obligation to provide pension benefits to its employees.

Immediately following the required supplementary information on pensions is the detailed budgetary comparison schedules for the general fund. The combining statements referred to earlier in connection with nonmajor governmental funds also includes budgetary comparison schedules for the town aid road fund, and the dog fund. These budgetary schedules are required to be included to demonstrate whether resources were obtained and used in accordance with the legally adopted budget.

As management of the Town of Winchester, we offer readers of the Town's financial statements this narrative overview and analysis of the financial activities of the Town for the fiscal year ended June 30, 2008. We encourage readers to consider the information presented here on conjunction with additional information that we have furnished in our letter of transmittal which can be found elsewhere in this report.

Financial Highlights

- The assets of the Town of Winchester for both governmental and business-type activities exceeded liabilities at the close of the most recent year by \$74,578,758 (net assets). Our governmental activities reflect unrestricted net assets in the amount of \$1,328,438 indicating these net assets may be used to meet our ongoing obligations to citizens and creditors. Our business-type activities have unrestricted net assets of \$509,720.
- The primary government's total net assets decreased by \$570,254.

- As of the close of the current fiscal year, Winchester’s governmental funds reported combining ending fund balances of a negative \$4,073,036, a drop of \$2,651,187 in comparison with the prior year. Total unreserved fund balance amounts to a negative \$4,661,775. This situation was driven by a \$6,025,566 negative unreserved fund balance in the capital improvements account reflecting an imbalance of cash flows related to project expenditures which have not yet been reimbursed. We issued bonds after the close of the fiscal year in the amount of \$6,316,000 which rectified this imbalance.
- At the end of the current fiscal year, unreserved fund balance for the general fund was \$800,076, or 2.62% of total general fund budgeted revenues of \$30,531,301.
- The Town of Winchester’s long-term bonded debt decreased by \$350,000 for governmental activities and \$955,000 for business-type (water and sewer) activities. The debt reduction came about through payment of scheduled principal payments on our bonded debt. (see Note E., Long-Term Debt, of Notes to Financial Statements).

Government-Wide Financial Analysis

As noted earlier, net assets may serve over time as a useful indicator of our financial position. In the case of the Town of Winchester, assets exceeded liabilities by \$74,578,758 at the close of the most recent fiscal year.

Almost all of our net assets reflect our investment in capital assets (e.g., land, buildings, infrastructure, machinery and equipment), less any related debt used to acquire those assets that is still outstanding. We use these capital assets to provide services to citizens; consequently, these assets are *not* available for future spending. Although the Town’s investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

Table 1
Net Assets

	Governmental Activities		Business-Type Activities		Total	
	2008	2007	2008	2007	2008	2007
Current and other assets	\$ 9,004,320	\$ 11,477,347	\$ 861,998	\$ 1,177,951	\$ 9,866,318	\$ 12,655,298
Capital assets, net	48,081,313	45,610,564	39,485,368	39,976,835	87,566,681	85,587,399
Total assets	<u>57,085,633</u>	<u>57,087,911</u>	<u>40,347,366</u>	<u>41,154,786</u>	<u>97,432,999</u>	<u>98,242,697</u>
Long-term debt outstanding	3,991,510	4,262,772	8,150,885	8,495,264	12,142,395	12,758,036
Other liabilities	10,506,294	10,165,191	205,552	170,458	10,711,846	10,335,649
Total liabilities	<u>14,497,804</u>	<u>14,427,963</u>	<u>8,356,437</u>	<u>8,665,722</u>	<u>22,854,241</u>	<u>23,093,685</u>
Net Assets:						
Invested in capital assets, net of debt	40,755,815	37,596,274	31,481,209	31,606,447	72,237,024	69,202,721
Restricted	503,576	432,864			503,576	432,864
Unrestricted	<u>1,328,438</u>	<u>4,630,810</u>	<u>509,720</u>	<u>882,617</u>	<u>1,838,158</u>	<u>5,513,427</u>
Total Net Assets	<u>\$ 42,587,829</u>	<u>\$ 42,659,948</u>	<u>\$ 31,990,929</u>	<u>\$ 32,489,064</u>	<u>\$ 74,578,758</u>	<u>\$ 75,149,012</u>

The balance of *unrestricted net assets* not comprising capital assets may be used to meet our ongoing obligations to citizens and creditors.

At the end of the current fiscal year, we are able to report positive balances all three of the three categories of net assets for government as a whole as well as for its separate governmental and business-type activities. Last year, we reported positive balances in all three categories of net assets.

The Town's governmental net assets decreased by \$72,119 during the current fiscal year. We realized general revenues and transfers of \$21,873,501. Net operating expenditures of \$21,945,620 exceeded by our revenues by the amount of the net assets decrease. Gross governmental expenditures of \$38,172,788 were offset by a combination of \$20,563,030 in property taxes, operating grants in the amount of \$14,878,635, charges for services equaling \$778,586, investment earnings of \$116,768, and miscellaneous income of \$556,727. We did transfer \$223,547 to the Water and Sewer Commission for debt service which effectively pushed our change in net assets into the negative. Of the total gross expenditures, \$26,648,882 was accounted for by the Board of Education. Public Safety expenditures of \$3,936,737, General Government outlays of \$3,143,876, and Public works operations in the amount of \$3,086,803 accounted for the largest of the expenditures in the governmental activities category.

The Town of Winchester reports a drop in net assets in connection with the business-type activities of the Water and Sewer Commission in the amount of \$498,135. The water operation decreased net assets by \$443,661 while the sewer operation dropped \$54,474. Water and sewer users paid a combined \$2,823,831 in service charges, fines, and penalties which did not fully cover the \$3,587,851 of operating expenses. Various other revenues plus the \$223,547 transfer in earlier mentioned reduced the initial operating deficit from \$721,682 to the \$498,135 previously discussed.

The combination of governmental activities resulted in a drop in net assets of \$72,119. When added to the enterprise funds' decrease in net assets of \$498,135, overall government-wide net assets decreased by \$570,254.

Governmental Activities

Governmental activities decreased the Town of Winchester's net assets by \$72,119 as already stated. Key elements of this decrease are as follows:

Table 2
Changes in Net Assets

	Governmental Activities		Business-Type Activities		Total	
	2008	2007	2008	2007	2008	2007
Revenues:						
Program revenues:						
Charges for services	\$ 778,586	\$ 913,926	\$ 2,823,831	\$ 2,775,589	\$ 3,602,417	\$ 3,689,515
Operating grants and contributions	14,018,112	10,203,048			14,018,112	10,203,048
Capital grants and contributions	1,430,470	1,330,607	266,251	100,727	1,696,721	1,431,334
General revenues:						
Property taxes	20,563,030	19,416,214			20,563,030	19,416,214
Grants and contributions not restricted to specific purpose	860,523	847,448		13,447	860,523	860,895
Unrestricted investment earnings	116,768	396,785	5,578		122,346	396,785
Other general revenues, net	556,727	213,563			556,727	213,563
Total revenues	<u>38,324,216</u>	<u>33,321,591</u>	<u>3,095,660</u>	<u>2,889,763</u>	<u>41,419,876</u>	<u>36,211,354</u>
Program expenses:						
Board of Education	26,648,882	21,551,084			26,648,882	21,551,084
Public works	3,086,803	3,370,104			3,086,803	3,370,104
Public safety	3,936,737	3,971,722			3,936,737	3,971,722
General government	3,143,876	2,571,804			3,143,876	2,571,804
Health and welfare	269,570	284,419			269,570	284,419
Parks and recreation	280,558	315,423			280,558	315,423
Library	196,756	191,025			196,756	191,025
Waste disposal and recycling	355,293	327,548			355,293	327,548
Interest on long-term debt	254,313	150,320			254,313	150,320
Water			2,008,912	1,777,621	2,008,912	1,777,621
Sewer			1,808,430	1,741,196	1,808,430	1,741,196
Total program expenses	<u>38,172,788</u>	<u>32,733,449</u>	<u>3,817,342</u>	<u>3,518,817</u>	<u>41,990,130</u>	<u>36,252,266</u>
Excess (Deficiency) Before Transfers	151,428	588,142	(721,682)	(629,054)	(570,254)	(40,912)
Transfers	<u>(223,547)</u>	<u>(218,408)</u>	<u>223,547</u>	<u>218,408</u>	<u>-</u>	<u>-</u>
Increase (Decrease) in Net Assets	(72,119)	369,734	(498,135)	(410,646)	(570,254)	(40,912)
Net Assets - July 1	<u>42,659,948</u>	<u>42,290,214</u>	<u>32,489,064</u>	<u>32,899,710</u>	<u>75,149,012</u>	<u>75,189,924</u>
Net Assets - June 30	<u>\$ 42,587,829</u>	<u>\$ 42,659,948</u>	<u>\$ 31,990,929</u>	<u>\$ 32,489,064</u>	<u>\$ 74,578,758</u>	<u>\$ 75,149,012</u>

Governmental Activities

Revenues

- Property tax collections increased by \$1,146,816 (5.91%) during the year which was \$63,217 less than budgeted. The budgeted tax levy increase between FY 2007 and FY 2008 was \$722,494 (3.66%).
- Charges for governmental activities services fell \$135,340 as a result of reclassification of cafeteria fund and sewer assessment fund revenues.
- Operating grants and contributions showed a net increase of \$3,815,064 driven largely by the State of Connecticut's on-behalf-of payment to the State Teachers' Retirement Fund in the amount of \$4,365,696. Other grants actually were less than the previous year by \$550,632 in the areas of Nitrogen Removal Study of \$765,525 with the remaining difference a combination of various other grants.
- Other general revenues were higher by \$343,164 because CRRA Settlement of \$237,933, Reimbursement of Engineering Costs from Aurora Estates of \$48,295 with the remaining differences a combination of various other revenues items.

Expenses

- The Board of Education incurred \$5,097,798 in additional expenses over FY 2007. Of this amount, \$4,365,696 represented the State on-behalf-of payment discussed above which was neither received by the Town nor spent by the Town but which must be shown on the Town's books in accordance with governmental accounting standards. Other increases in the Board budget were due primarily to collective bargaining salary and benefit increases.
- General government expense increased by \$572,072 mostly as a result of revaluation cost of \$126,600, employee increase in fringe benefit costs of \$96,455, increase in planning department expenditures of \$91,912, village green project improvements of \$79,663, municipal insurance of \$56,878, Highland Lake engineering of \$28,000, legal fees of \$20,168, a Brownfield grant of \$16,561, and the remaining \$55,835 spread out between numerous general government departments.

Chart 1 presents the costs of each of our five largest programs, as well as each program's net cost (total cost less revenues generated by the activities). The Net Cost shows the financial burden that was placed on the Town's taxpayers by each of these functions.

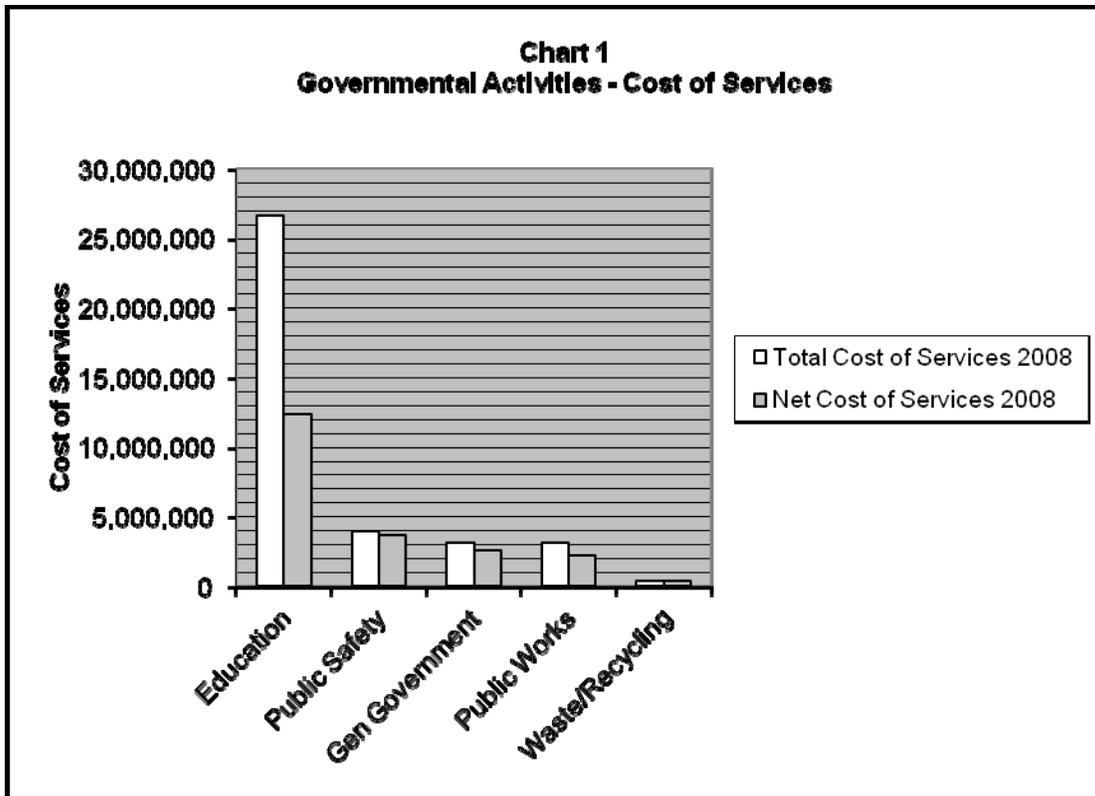
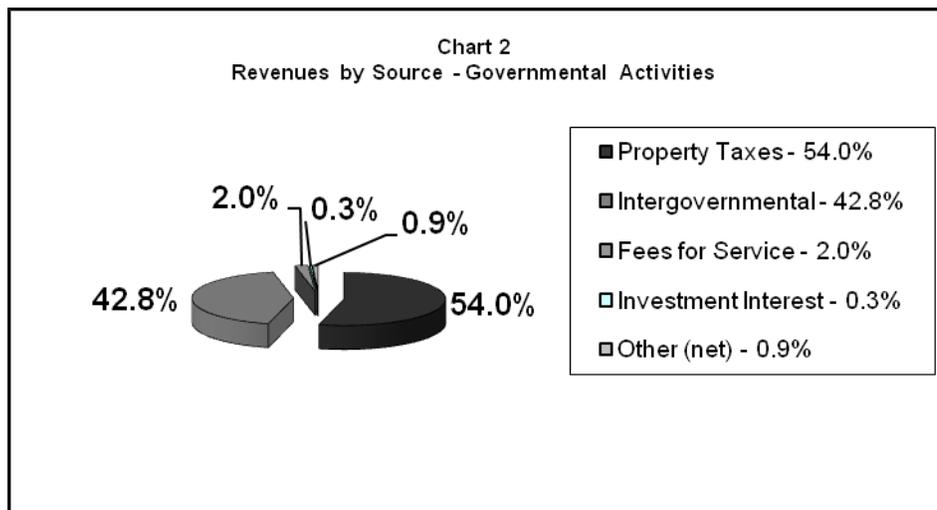


Chart 2 presents the various sources of revenue that fund our operations. The percentages indicate what part of the whole each segment represents.



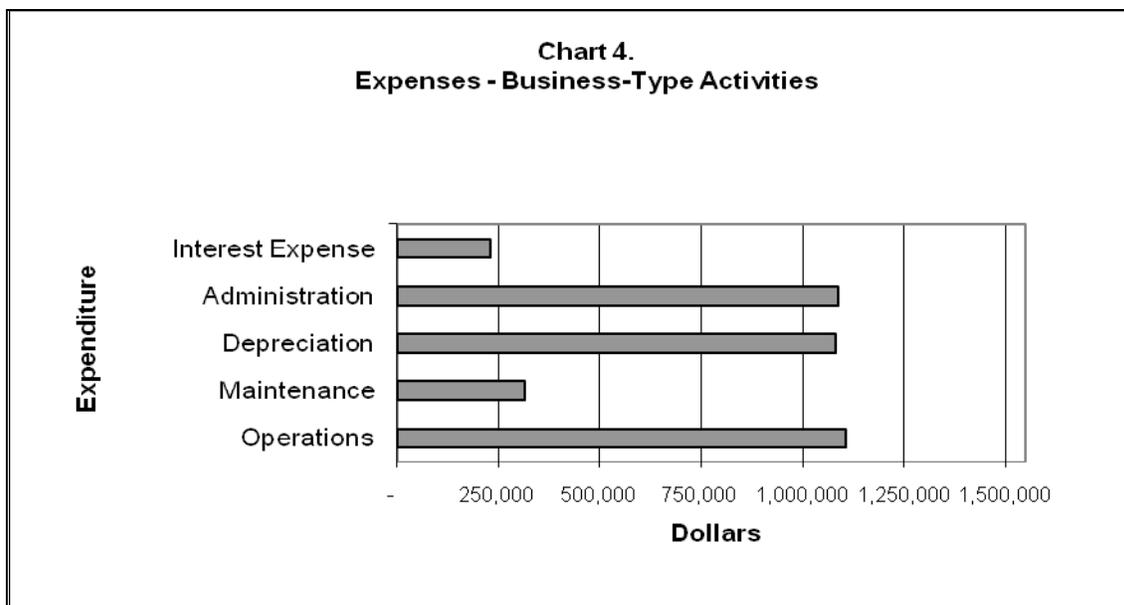
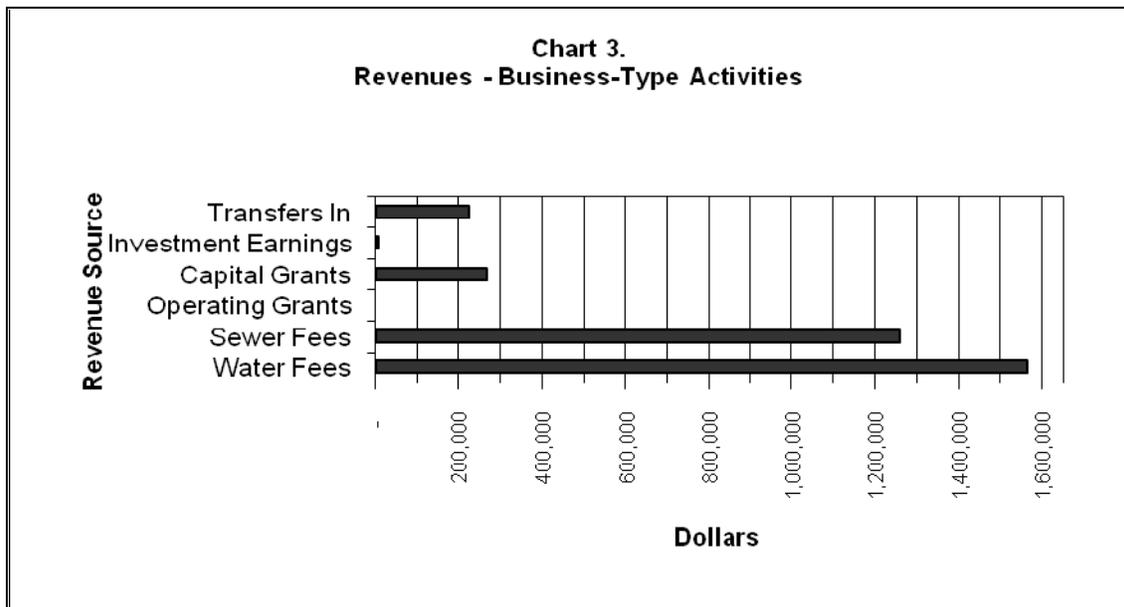
Business-type activities

Water and sewer business-type activities lowered our business-type activity net assets by \$498,135 after a general fund transfer in of \$223,547 for debt service. Key elements of our enterprise fund performance are as follows:

- Water and sewer charges for services, fines and penalties, grants, and other revenue sources were only \$48,242 more than last year’s levels;

- Water operating expenses were up by \$250,157 as a result of higher administrative costs generated by an increase in employee benefit costs and municipal insurance while sewer outlays were on a par with the previous year:
- Overall water and sewer operations generated a \$498,135 drop in net assets. Broken down, water services generated a \$443,661 decrease in net assets, and sewer activities produced a decline of \$54,474. The shortfalls may be attributed to higher administrative charges referred to above.

The following charts reflect our water and sewer utility operations for fiscal year 2008 regarding sources of revenue and classes of expenses.



Financial Analysis of the Government's Funds

As noted earlier, the Town of Winchester uses fund accounting to ensure and demonstrate that we are in compliance with finance-related legal requirements.

Governmental Funds.

The focus of the Town's *governmental funds* is to provide information on near-term inflows, outflows, and balances of *spendable* resources. Such information is useful in assessing Winchester's financing requirements. In particular, *unreserved fund balance* may serve as a useful measure of our net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the Town's governmental funds reported a combined ending fund balance deficit of \$4,073,036, a decrease of \$2,651,187 in comparison with the prior fiscal year. The deficit is driven by cash flow imbalance in the capital projects fund which posted a \$6,025,566 fund balance deficit in that account alone. We expect that as grants and borrowing proceeds from our August, 2008 bond issue are applied, this deficit will be eliminated. Aside from the capital projects fund and the sewer assessment fund which also posted a negative fund balance of \$293,252, we can report positive fund balances in the general fund of \$1,209,930, the combined special revenue and permanent funds of \$914,413, and the small cities fund \$121,439. About seventy percent of the positive fund balance, \$1,363,791, constitutes *unreserved fund balance* which is available for spending at the government's discretion. The remainder of the fund balance, \$588,739, is *reserved* to indicate that it is not available for new spending because it has already been committed 1) to liquidate contracts and purchase orders of the prior period in the amount of \$85,163, and 2) to fund certain permanent funds such as Winchester School Trust for \$68,031, the Winchester Sinking Fund for \$89,131, the Forest View Cemetery Fund for \$138,055, the Winchester Center Cemetery Fund for \$38,354, and other lesser nonmajor governmental funds for a total of \$503,576. Included in the unreserved fund balance is \$324,691 designated for next year's budget.

More detail may be found in the combining statements for the nonmajor governmental funds.

General Fund

The general fund is the chief operating fund of the Town of Winchester. At the end of the current fiscal year, unreserved fund balance of the general fund was \$800,076 while total fund balance equaled \$1,209,930. As a measure of the general fund's liquidity, it may be useful to compare both unreserved fund balance and total fund balance to total general fund revenues. Unreserved fund balance represents 2.62% of total general fund budget revenues of \$30,531,301 while total fund balance represents 3.96% of that same amount.

Winchester's general fund balance decreased by \$424,006 during the current fiscal year. Key factors affecting this decrease are as follows:

- We experienced a negative revenue budget variance of \$1,185,033 driven by a \$1,309,638 drop in state of Connecticut general government revenues in the areas of the Main Street Enhancement Project Phase II and STEAP Grant for improvements to the East End Park.
- The economic slowdown was reflected in lower than budgeted Town Clerk fees (\$47,604), Building Department and inspection fees (\$51,574), and lower interest and dividend income (\$33,024).

- The expenditure budget experienced a positive variance of \$1,278,059 driven entirely by reduced outlays for capital projects by the amount of \$1,701,315.
- Actual expenditures exceeded actual revenues by \$480,152 which was partially offset by capital lease proceeds of \$230,996, a positive figure reduced by transfers out of \$179,620.

Capital Improvements Fund

The capital improvement fund accounts for the Town's outlays for capital projects. Timing of cash flows in and out explains why this fund has a negative fund balance of \$6,025,566, a situation that will self-correct over time. The fund posts the liability for the short-term bond anticipation notes (BANs) of \$6,151,000 issued to fund a variety of projects throughout the Town such as new fire apparatus, new public works/public safety communications equipment, road paving and drainage work, upgrades to the wastewater treatment system, renovations at Hinsdale and Batcheller schools, and repair and improvement of a number of Town facilities.

Small Cities Fund

The Town considers the Small Cities Fund to be a major fund, using it to track homeowner loans to and repayments by Winchester residents. Its fund balance of \$121,439 is entirely cash on deposit. During the year, this fund took in \$127,586 in loan repayments and expended \$241,831 in program and project expenditures. The excess of expenditures over revenues of \$109,745 translated directly to a fund balance decrease of the same amount.

Sewer Assessment Fund

Also considered a major fund, the sewer assessment fund accepts and tracks assessments paid for sewer usage, hook-ups and maintenance. Its primary function is to provide funding for debt service payments on the sewer commission's outstanding sewer bonds. For FY 2008, \$192,331 was taken in as other local revenues and \$81,327 was disbursed in interest payments. An additional \$223,547 was transferred out to further assist with sewer debt service. The net change in fund balance was a drop of \$112,543, taking fund balance from a negative \$180,709 to a negative \$293,252.

Proprietary Funds.

The Town of Winchester's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

Unrestricted net assets of the Water and Sewer Commission at the end of the year amounted to \$509,720, a decline of \$372,897 from the previous year. Both water and sewer operations generated operating losses for the year totaling \$764,020. Other revenues and expenses reduced the shortfall to \$721,682. A transfer in from the sewer assessment fund of \$223,547 for sewer debt service helped further reduce the sewer shortfall. Other factors concerning the finances of these two funds have already been addressed in the discussion of the Town's business-type activities.

General Fund Budgetary Highlights

The original revenue budget remained unchanged at \$31,716,334. The original expenditure budget of \$31,831,745 was increased by \$13,000 for the Town manager for engineering services for the Pearson Middle School Office of Civil Rights issues.

Capital Asset and Debt Administration

Capital Assets. The Town of Winchester’s investment in capital assets for its governmental and proprietary fund assets includes land, buildings and systems improvements, machinery and equipment, park facilities, roads, highways, sewer systems, water systems and bridges. The total increase in our investment in capital assets for the current fiscal year was \$4,296,293 before depreciation.

Major government-wide capital asset events during the current fiscal year included the following:

- We continued \$4,583,041 of construction in progress which consisted of renovations to the Soldiers’ Monument facility, building and site improvements to Fire Station Number 3, building improvements to the Civil Preparedness building, building improvements to the Town Garage, building improvements to the Senior Citizen Center, an addition to the Gaylord Tiffany Recreation building, construction of a new Recreation maintenance building, retaining wall and sidewalk improvements on Willow and Rowley streets, enlargement and remodeling of the kitchen at the Hinsdale School, and drainage and related site work at the Batcheller School.
- We expended \$908,270 to improve our sewer system and water lines in infrastructure improvements.

Table 3
Capital Assets at Year-End
(Net of Depreciation)

	Governmental Activities		Business-Type Activities		Total	
	2008	2007	2008	2007	2008	2007
Land	\$ 25,700,445	\$ 25,536,000	\$ 85,476	\$ 85,476	\$ 25,785,921	\$ 25,621,476
Buildings	833,733	710,694	27,753,477	28,468,494	28,587,210	29,179,188
Improvements	940,709	114,259			940,709	114,259
Infrastructure	13,209,360	12,914,533	10,866,685	10,588,897	24,076,045	23,503,430
Machinery and equipment	2,814,025	1,752,037	336,192	390,430	3,150,217	2,142,467
Construction in progress	4,583,041	4,583,041	443,538	443,538	5,026,579	5,026,579
Totals	\$ 48,081,313	\$ 45,610,564	\$ 39,485,368	\$ 39,976,835	\$ 87,566,681	\$ 85,587,399

Additional information on the Town of Winchester’s capital assets can be found in Note 3.C., Capital Assets, of this report.

Long-Term Debt. At the end of the current fiscal year, the Town of Winchester had \$330,000 of general fund bonded debt and \$7,280,000 self-supporting water and sewer bonded debt outstanding. We also had \$6,151,000 of short-term bond anticipation notes (BANs) issued for a variety of capital improvements throughout the town. All outstanding bonded and long-term obligations comprise general obligation debt backed by the full faith and credit of the

government. Water and sewer debt is first paid from assessments, levies and fines, and other Water and Sewer Commission resources which have been sufficient to fully pay principal of and interest on outstanding water and sewer obligations.

**Table 4
Long-Term and Short-Term Debt**

<u>Date</u>	<u>Purpose</u>	<u>Rate %</u>	<u>Issue</u>	<u>Outstanding</u>	<u>Maturity</u>
<u>Bonds</u>					
11/15/88	School	6.977	\$ 7,430,000	\$ 330,000	2009
4/15/90	General Purpose (Water)	6.50-8.50	2,800,000	280,000	2010
11/1/98	General Purpose (Water)	3.50-5.50	1,500,000	600,000	2014
8/15/02	Sewer	3.00-5.00	6,290,000	3,590,000	2022
1/15/04	General Purpose (Water)	2.00-3.85	3,900,000	2,810,000	2014
<u>Other</u>					
8/14/08	Bond anticipation note	3.85	6,151,000	6,151,000	2009
1/31/08	Clean water fund loans	2.00	642,019	598,876	2027
	Total		\$ <u>28,713,019</u>	\$ <u>14,359,876</u>	

The Town of Winchester’s general fund debt decreased by \$350,000 (51.47%) during the current fiscal year. We also paid down \$955,000 of water and sewer debt (11.60%). The decreases came about through the payment of scheduled principal maturities on our outstanding bonds and loans.

The Town’s credit rating from Moody’s Investors Service, Inc. on its general obligation debt for the fiscal year ended June 30, 2007 was “A2”.

State statutes limit the amount of general obligation debt a governmental entity may issue to 7 times its tax collections plus interest and lien fees. For June 30, 2008, the maximum amount of borrowing permitted under the formula is \$147,133,637. By statute, water debt of \$3,690,000 and future school grant reimbursements for principal of \$215,572 are excluded from the debt limit calculation. Authorized but unissued debt of \$2,614,525 (except water) is included for purposes of the debt limit calculation. With net borrowings of \$12,469,953, our outstanding general obligation debt is \$134,663,684 below the maximum debt limitation (see “Schedule of Debt Limitation” in this report).

Additional information on our long-term debt can be found in Note E., Long-Term Debt, of this document.

Economic Factors and Next Year’s Budget

- The unemployment rate for Winchester was 6.0% at June 30, 2008 which is up from a rate of 4.8% one year prior. The current rate is on a par with the state and national average unemployment rate of 6.0% (not seasonally adjusted).

- Inflationary trends in the region compare favorably to the national indices.
- The fiscal year 2009 budget was passed at a town-wide referendum after six attempts on January 31, 2009.

The FY 2008 - 09 expenditure budget of \$31,619,342 contemplates a \$375,992, or 1.18%, *decrease*. We anticipate balancing the budget by using \$204,998 of general fund surplus. Much of the budget is comparable to the prior year. The few areas of significant increase or decrease or discussed below:

Revenues

- ❖ \$426,582 less revenue budgeted in State of Connecticut and federal grants.

Expenditures

- ❖ \$444,355 rise in Board of Education budget due primarily to mandated increments in collective bargaining agreements;
- ❖ \$953,736 reduction in capital expenditures due to completion of Main Street Enhancement Project Phase II funded in fiscal year 2007-2008;
- ❖ \$190,637 reduction in highway outlays was due to reduction in personnel (2 maintainer positions) and overall reductions in operating costs;
- ❖ \$140,866 increase in police expenditures to properly fund overtime costs along with associated fringe benefit costs;
- ❖ \$93,789 cut in Assessor budget due to completion of revaluation funding in fiscal year 2007-2008.

All of these factors were considered in preparing Winchester's budget for the 2009 fiscal year.

Requests for Information

This financial report is designed to provide a general overview of the Town of Winchester's finances for all those with an interest in our finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Office of the Finance Director, Winchester 338 Main Street, Winsted, CT 06098.

BASIC FINANCIAL STATEMENTS

STATEMENT OF NET ASSETS

JUNE 30, 2008

	<u>Governmental Activities</u>	<u>Business-Type Activities</u>	<u>Total</u>
Assets:			
Cash and cash equivalents	\$ 3,203,346	\$ 301,527	\$ 3,504,873
Receivables, net of allowance:			
Property taxes	1,093,475		1,093,475
Sewer assessment	1,381,483		1,381,483
Other	2,178,680	1,002,640	3,181,320
Due from other governments	276,159		276,159
Internal balances	659,475	(659,475)	-
Other assets	211,702	217,306	429,008
Noncurrent assets:			
Capital assets, nondepreciable	30,283,486	529,014	30,812,500
Capital assets, net of accumulated depreciation	17,797,827	38,956,354	56,754,181
Total assets	<u>57,085,633</u>	<u>40,347,366</u>	<u>97,432,999</u>
Liabilities:			
Accounts payable and accrued items	971,762	205,552	1,177,314
Due to other governments	228,714		228,714
Unearned revenue	3,154,818		3,154,818
Bond anticipation notes	6,151,000		6,151,000
Noncurrent liabilities:			
Due within one year	977,075	989,090	1,966,165
Due in more than one year	3,014,435	7,161,795	10,176,230
Total liabilities	<u>14,497,804</u>	<u>8,356,437</u>	<u>22,854,241</u>
Net Assets:			
Invested in capital assets, net of related debt	40,755,815	31,481,209	72,237,024
Restricted for purposes of trust	503,576		503,576
Unrestricted	<u>1,328,438</u>	<u>509,720</u>	<u>1,838,158</u>
Total Net Assets	<u>\$ 42,587,829</u>	<u>\$ 31,990,929</u>	<u>\$ 74,578,758</u>

The accompanying notes are an integral part of the financial statements

TOWN OF WINCHESTER, CONNECTICUT
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2008

Function/Program Activities	Program Revenues				Net (Expense) Revenue and Changes in Net Assets		
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-Type Activities	Total
Governmental activities:							
Board of Education	\$ 26,648,882	\$ 217,359	\$ 13,848,153	\$ 270,991	\$ (12,312,379)		\$ (12,312,379)
Public safety	3,936,737	272,387	17,024		(3,647,326)		(3,647,326)
Public works	3,086,803	18,895		911,519	(2,156,389)		(2,156,389)
General government	3,143,876	214,367	84,613	247,960	(2,596,936)		(2,596,936)
Health	269,570				(269,570)		(269,570)
Parks and recreation	280,558	55,578	68,322		(156,658)		(156,658)
Library	196,756				(196,756)		(196,756)
Waste disposal and recycling	355,293				(355,293)		(355,293)
Interest on long-term debt	254,313				(254,313)		(254,313)
Total governmental activities	<u>38,172,788</u>	<u>778,586</u>	<u>14,018,112</u>	<u>1,430,470</u>	<u>(21,945,620)</u>	<u>-</u>	<u>(21,945,620)</u>
Business-type activities:							
Waterworks	2,008,912	1,564,815				(444,097)	(444,097)
Sewer	1,808,430	1,259,016		266,251		(283,163)	(283,163)
Total business-type activities	<u>3,817,342</u>	<u>2,823,831</u>	<u>-</u>	<u>266,251</u>	<u>-</u>	<u>(727,260)</u>	<u>(727,260)</u>
Total	<u>\$ 41,990,130</u>	<u>\$ 3,602,417</u>	<u>\$ 14,018,112</u>	<u>\$ 1,696,721</u>	<u>(21,945,620)</u>	<u>(727,260)</u>	<u>(22,672,880)</u>
General revenues:							
Property taxes					20,563,030		20,563,030
Grants and contributions not restricted to specific programs					860,523		860,523
Unrestricted investment earnings					116,768	5,578	122,346
Miscellaneous					556,727		556,727
Transfers					(223,547)	223,547	-
Total general revenues and transfers					<u>21,873,501</u>	<u>229,125</u>	<u>22,102,626</u>
Change in net assets					(72,119)	(498,135)	(570,254)
Net assets at beginning of year					<u>42,659,948</u>	<u>32,489,064</u>	<u>75,149,012</u>
Net Assets at End of Year					<u>\$ 42,587,829</u>	<u>\$ 31,990,929</u>	<u>\$ 74,578,758</u>

The accompanying notes are an integral part of the financial statements

TOWN OF WINCHESTER, CONNECTICUT

EXHIBIT III

BALANCE SHEET - GOVERNMENTAL FUNDS

JUNE 30, 2008

	<u>General</u>	<u>Small Cities</u>	<u>Sewer Assessment</u>	<u>Capital Improvements</u>	<u>Nonmajor Governmental Funds</u>	<u>Total Governmental Funds</u>
ASSETS						
Cash and cash equivalents	\$ 1,838,701	\$ 136,226	\$	\$ 81,991	\$ 1,146,428	\$ 3,203,346
Receivables, net of allowance:						
Property taxes	681,389					681,389
Sewer assessment			1,381,483			1,381,483
Other	166,372	2,012,308				2,178,680
Due from other governments					60,587	60,587
Due from other funds	1,152,891			92,500	393,060	1,638,451
Other assets	204,998				6,704	211,702
	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total Assets	\$ <u>4,044,351</u>	\$ <u>2,148,534</u>	\$ <u>1,381,483</u>	\$ <u>174,491</u>	\$ <u>1,606,779</u>	\$ <u>9,355,638</u>
LIABILITIES AND FUND BALANCE						
Liabilities:						
Accounts payable and accrued items	\$ 709,691	\$ 9,788	\$ 5,972	\$ 206,557	\$ 36,876	\$ 968,884
Due to other funds	485,560		289,420		203,996	978,976
Due to other governments					228,714	228,714
Deferred revenue	1,639,170	2,017,307	1,379,343		65,280	5,101,100
Bond anticipation notes				5,993,500	157,500	6,151,000
Total liabilities	<u>2,834,421</u>	<u>2,027,095</u>	<u>1,674,735</u>	<u>6,200,057</u>	<u>692,366</u>	<u>13,428,674</u>
Fund balances:						
Reserved:						
Encumbrances	85,163					85,163
Purpose of trust					503,576	503,576
Unreserved:						
General fund	800,076					800,076
Special revenue funds		121,439	(293,252)		394,976	223,163
Capital projects fund				(6,025,566)		(6,025,566)
Permanent fund					15,861	15,861
Designated for subsequent year's operating budget	324,691					324,691
Total fund balance	<u>1,209,930</u>	<u>121,439</u>	<u>(293,252)</u>	<u>(6,025,566)</u>	<u>914,413</u>	<u>(4,073,036)</u>
Total Liabilities and Fund Balance	\$ <u>4,044,351</u>	\$ <u>2,148,534</u>	\$ <u>1,381,483</u>	\$ <u>174,491</u>	\$ <u>1,606,779</u>	\$ <u>9,355,638</u>

(Continued on next page)

BALANCE SHEET- GOVERNMENTAL FUNDS (CONTINUED)

JUNE 30, 2008

Reconciliation of the Balance Sheet - Governmental Funds to the Statement of Net Assets:

Amounts reported for governmental activities in the statement of net assets (Exhibit I) are different because of the following:

Fund balances - total governmental funds (Exhibit III)		\$ (4,073,036)
Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the funds.		
Governmental capital assets	\$ 69,612,963	
Less accumulated depreciation	<u>(21,531,650)</u>	48,081,313
Other long-term assets are not available to pay for current-period expenditures and, therefore, are deferred in the funds.		
Property taxes receivable greater than 60 days		566,939
Sewer assessments receivable greater than 60 days		1,379,343
Interest receivable on property taxes		412,086
Receivable from the state for school construction projects		215,572
Long-term liabilities, including bonds payable, are not due and payable in the current period and, therefore, are not reported in the funds.		
Bonds payable		(330,000)
Pension obligation		(420,761)
Capital leases payable		(844,498)
Claims and judgments payable		(1,006,103)
Interest payable on bonds		(2,878)
Compensated absences		<u>(1,390,148)</u>
Net Assets of Governmental Activities (Exhibit I)		<u><u>\$ 42,587,829</u></u>

The accompanying notes are an integral part of the financial statements

**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES
IN FUND BALANCES - GOVERNMENTAL FUNDS**

FOR THE YEAR ENDED JUNE 30, 2008

	<u>General</u>	<u>Small Cities</u>	<u>Sewer Assessment</u>	<u>Capital Improvements</u>	<u>Nonmajor Governmental Funds</u>	<u>Total Governmental Funds</u>
Revenues:						
Property taxes, interest and lien fees	\$ 20,388,059	\$	\$	\$	\$	\$ 20,388,059
Intergovernmental revenues	14,352,115	4,500			2,180,676	16,537,291
Other local revenues	991,619	127,586	192,331	3,497	274,559	1,589,592
Total revenues	<u>35,731,793</u>	<u>132,086</u>	<u>192,331</u>	<u>3,497</u>	<u>2,455,235</u>	<u>38,514,942</u>
Expenditures:						
Current:						
Board of Education	25,179,170				1,392,361	26,571,531
Program and project expenditures	148,101	241,831				389,932
Public safety	3,180,010				43,011	3,223,021
Public works	2,054,353				195,721	2,250,074
Miscellaneous	496,431					496,431
General government	2,696,437				336,983	3,033,420
Health	269,570					269,570
Parks and recreation	236,411					236,411
Library	196,756					196,756
Waste disposal and recycling	355,293					355,293
Debt service:						
Principal retirement	350,000					350,000
Interest	172,736		81,327		3,302	257,365
Capital outlay	876,677			1,867,681	799,416	3,543,774
Total expenditures	<u>36,211,945</u>	<u>241,831</u>	<u>81,327</u>	<u>1,867,681</u>	<u>2,770,794</u>	<u>41,173,578</u>
Excess (Deficiency) of Revenues over Expenditures	(480,152)	(109,745)	111,004	(1,864,184)	(315,559)	(2,658,636)
Other Financing Sources (Uses):						
Issuance of capital lease	230,996					230,996
Transfers in	4,770				179,620	184,390
Transfers out	<u>(179,620)</u>		<u>(223,547)</u>		<u>(4,770)</u>	<u>(407,937)</u>
Net Change in Fund Balances	(424,006)	(109,745)	(112,543)	(1,864,184)	(140,709)	(2,651,187)
Fund Balances at Beginning of Year	<u>1,633,936</u>	<u>231,184</u>	<u>(180,709)</u>	<u>(4,161,382)</u>	<u>1,055,122</u>	<u>(1,421,849)</u>
Fund Balances at End of Year	<u>\$ 1,209,930</u>	<u>\$ 121,439</u>	<u>\$ (293,252)</u>	<u>\$ (6,025,566)</u>	<u>\$ 914,413</u>	<u>\$ (4,073,036)</u>

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**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES
IN FUND BALANCES - GOVERNMENTAL FUNDS (CONTINUED)**

FOR THE YEAR ENDED JUNE 30, 2008

Reconciliation of the Statement of Revenues, Expenditures and Changes in
Fund Balances - Governmental Funds:

Amounts reported for governmental activities in the statement of activities (Exhibit II)
are different because of the following:

Net change in fund balances - total governmental funds (Exhibit IV)	\$ (2,651,187)
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Governmental funds report capital outlays as expenditures. However, in
the statement of activities the cost of those assets is allocated over
their estimated useful lives and reported as depreciation expense.

Expenditures for capital assets	3,373,287
Less current year depreciation	(875,159)

The net effect of various miscellaneous transactions involving capital assets
(i.e., sales, trade-ins and disposals) is to decrease net assets. In the statement
of activities, only the loss on sale of capital assets is reported. However, in
the governmental funds, the proceeds from a sale increase financial resources
Thus, the change in net assets differs from the change in fund balance by the
cost of the capital assets disposed.

(27,379)

Revenues in the statement of activities that do not provide current financial
resources are not reported as revenues in the funds.

Property taxes collected accrual basis change	(17,370)
Sewer assessment revenue accrual basis change	(112,331)
Interest income on property taxes	192,341
Intergovernmental revenue on school bonds	(228,636)

The issuance of long-term debt (e.g., bonds, leases) provides current financial
resources to governmental funds, while the repayment of the principal of
long-term debt consumes the current financial resources of governmental
funds. Neither transaction, however, has any effect on net assets.

Principal payments	671,788
Capital lease proceeds	(230,996)
Accrued interest	3,053

Some expenses reported in the statement of activities do not require the use of current financial
resources and, therefore, are not reported as expenditures in governmental funds.

Pension obligation	(80,462)
Claims and judgments	(31,372)
Change in long-term compensated absences	<u>(57,696)</u>

Change in Net Assets of Governmental Activities (Exhibit II)	\$ <u><u>(72,119)</u></u>
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The accompanying notes are an integral part of the financial statements

**STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET AND ACTUAL - GENERAL FUND - NON-GAAP BUDGETARY BASIS**

FOR THE YEAR ENDED JUNE 30, 2008

	<u>Budgeted Amounts</u>			Variance with Final Budget - Positive (Negative)
	<u>Original</u>	<u>Final</u>	<u>Actual</u>	
Revenues:				
Property taxes, interest and lien fees	\$ 20,451,276	\$ 20,451,276	\$ 20,388,059	\$ (63,217)
Intergovernmental revenues	10,437,205	10,437,205	9,151,623	(1,285,582)
Other local revenues	827,853	827,853	991,619	163,766
Total revenues	<u>31,716,334</u>	<u>31,716,334</u>	<u>30,531,301</u>	<u>(1,185,033)</u>
Expenditures:				
Current:				
Board of Education	19,715,391	19,715,391	19,843,328	(127,937)
Program and project expenses	147,044	147,044	148,101	(1,057)
Public safety	3,076,678	3,076,678	3,182,750	(106,072)
Public works	2,125,498	2,125,498	2,046,111	79,387
Miscellaneous	424,619	424,619	496,480	(71,861)
General government	2,411,212	2,424,212	2,678,171	(253,959)
Health	300,513	300,513	269,570	30,943
Parks and recreation	206,243	206,243	236,264	(30,021)
Library	196,756	196,756	196,756	-
Waste disposal and recycling	412,614	412,614	355,293	57,321
Debt service	522,736	522,736	522,736	-
Capital outlay	2,292,441	2,292,441	591,126	1,701,315
Total expenditures	<u>31,831,745</u>	<u>31,844,745</u>	<u>30,566,686</u>	<u>1,278,059</u>
Deficiency of Revenues over Expenditures	(115,411)	(128,411)	(35,385)	93,026
Other Financing Sources (Uses):				
Transfers in	6,000	6,000	4,770	(1,230)
Transfers out	<u>(150,589)</u>	<u>(150,589)</u>	<u>(179,620)</u>	<u>(29,031)</u>
Deficiency of Revenues and Other Sources over Expenditures and Other Uses	\$ <u>(260,000)</u>	\$ <u>(273,000)</u>	(210,235)	\$ <u>62,765</u>
Fund Balance at Beginning of Year			<u>1,335,002</u>	
Fund Balance at End of Year			\$ <u><u>1,124,767</u></u>	

The accompanying notes are an integral part of the financial statements

TOWN OF WINCHESTER, CONNECTICUT

EXHIBIT VI

STATEMENT OF NET ASSETS - PROPRIETARY FUNDS

FOR THE YEAR ENDED JUNE 30, 2008

	<u>Waterworks</u>	<u>Sewer</u>	<u>Total</u>
Assets:			
Current assets:			
Cash and cash equivalents	\$ 67,548	\$ 233,979	\$ 301,527
Rents and assessments receivable, net	227,984	151,503	379,487
Due from other funds		593,056	593,056
Accrued utility revenue	371,191	251,962	623,153
Total current assets	<u>666,723</u>	<u>1,230,500</u>	<u>1,897,223</u>
Noncurrent assets:			
Nondepreciable capital assets	501,094	27,920	529,014
Capital assets, net of accumulated depreciation	16,599,588	22,356,766	38,956,354
Unamortized bond costs, net	79,294	138,012	217,306
Total noncurrent assets	<u>17,179,976</u>	<u>22,522,698</u>	<u>39,702,674</u>
Total assets	<u>17,846,699</u>	<u>23,753,198</u>	<u>41,599,897</u>
Liabilities:			
Current liabilities:			
Accounts payable and accrued items	136,657	68,895	205,552
Due to other funds	703,899	548,632	1,252,531
Current portion of long-term debt	529,178	459,912	989,090
Total current liabilities	<u>1,369,734</u>	<u>1,077,439</u>	<u>2,447,173</u>
Noncurrent liabilities:			
Compensated absences	63,529	55,987	119,516
Clean water fund loans		571,996	571,996
Bonds payable	3,215,471	3,254,812	6,470,283
Total noncurrent liabilities	<u>3,279,000</u>	<u>3,882,795</u>	<u>7,161,795</u>
Total liabilities	<u>4,648,734</u>	<u>4,960,234</u>	<u>9,608,968</u>
Net Assets:			
Invested in capital assets, net of related debt	13,370,211	18,110,998	31,481,209
Unrestricted	(172,246)	681,966	509,720
Total Net Assets	<u>\$ 13,197,965</u>	<u>\$ 18,792,964</u>	<u>\$ 31,990,929</u>

The accompanying notes are an integral part of the financial statements

**STATEMENT OF REVENUES, EXPENSES AND CHANGES
IN NET ASSETS - PROPRIETARY FUNDS**

FOR THE YEAR ENDED JUNE 30, 2008

	<u>Waterworks</u>	<u>Sewer</u>	<u>Total</u>
Operating Revenues:			
Charges for services	\$ 1,514,405	\$ 1,048,601	\$ 2,563,006
Fines, penalties and interest	50,410	39,052	89,462
Other		171,363	171,363
Total operating revenues	<u>1,564,815</u>	<u>1,259,016</u>	<u>2,823,831</u>
Operating Expenses:			
Operations	593,193	512,623	1,105,816
Maintenance	252,497	61,221	313,718
Depreciation expense	374,034	706,471	1,080,505
Administration	<u>645,470</u>	<u>442,342</u>	<u>1,087,812</u>
Total operating expenses	<u>1,865,194</u>	<u>1,722,657</u>	<u>3,587,851</u>
Operating Loss	<u>(300,379)</u>	<u>(463,641)</u>	<u>(764,020)</u>
Nonoperating Revenues (Expenses):			
Income on investments	436	5,142	5,578
Interest expense	(143,718)	(85,773)	(229,491)
Capital contributions		<u>266,251</u>	<u>266,251</u>
Net nonoperating revenues (expenses)	<u>(143,282)</u>	<u>185,620</u>	<u>42,338</u>
Loss Before Transfers	(443,661)	(278,021)	(721,682)
Transfers In		<u>223,547</u>	<u>223,547</u>
Change in Net Assets	(443,661)	(54,474)	(498,135)
Net Assets at Beginning of Year	<u>13,641,626</u>	<u>18,847,438</u>	<u>32,489,064</u>
Net Assets at End of Year	<u>\$ 13,197,965</u>	<u>\$ 18,792,964</u>	<u>\$ 31,990,929</u>

The accompanying notes are an integral part of the financial statements

STATEMENT OF CASH FLOWS - PROPRIETARY FUNDS

FOR THE YEAR ENDED JUNE 30, 2008

	<u>Waterworks</u>	<u>Sewer</u>	<u>Total</u>
Cash Flows from Operating Activities:			
Receipts from customers and users	\$ 1,603,130	\$ 1,236,775	\$ 2,839,905
Receipts from interfund services	179,033		179,033
Payments for interfund services		(259,708)	(259,708)
Payments to employees	(632,830)	(433,132)	(1,065,962)
Payments to suppliers	(810,937)	(533,456)	(1,344,393)
Net cash provided by operating activities	<u>338,396</u>	<u>10,479</u>	<u>348,875</u>
Cash Flows from Noncapital Financing Activities:			
Transfers in		223,547	223,547
Net cash provided by noncapital financing activities	<u>-</u>	<u>223,547</u>	<u>223,547</u>
Cash Flows from Capital and Related Financing Activities:			
Principal payments on bonds payable	(520,000)	(435,000)	(955,000)
Principal payments on clean water fund loans		(43,143)	(43,143)
Interest paid on bonds payable and clean water fund loans	(139,835)	(81,973)	(221,808)
Purchase of capital assets		(14,736)	(14,736)
Disposal of capital assets	333,968		333,968
Net cash used in capital and related financing activities	<u>(325,867)</u>	<u>(574,852)</u>	<u>(900,719)</u>
Cash Flows from Investing Activities:			
Interest on investments	436	5,142	5,578
Net cash provided by investing activities	<u>436</u>	<u>5,142</u>	<u>5,578</u>
Net Increase (Decrease) in Cash and Cash Equivalents	12,965	(335,684)	(322,719)
Cash and Cash Equivalents at Beginning of Year	<u>54,583</u>	<u>569,663</u>	<u>624,246</u>
Cash and Cash Equivalents at End of Year	<u>\$ 67,548</u>	<u>\$ 233,979</u>	<u>\$ 301,527</u>
Reconciliation of Operating Loss to Net Cash Provided by Operating Activities:			
Operating loss	\$ (300,379)	\$ (463,641)	\$ (764,020)
Adjustments to reconcile operating loss to net cash provided by operating activities:			
Depreciation	374,034	706,471	1,080,505
Change in assets and liabilities:			
(Increase) decrease in rents receivable	38,448	28,754	67,202
(Increase) decrease in accrued utility revenue	(133)	(18,633)	(18,766)
(Increase) decrease in prepaid items	7,685		7,685
(Increase) decrease in amounts due from other funds		(112,697)	(112,697)
Increase (decrease) in accounts payable and accrued expenses	27,068	8,026	35,094
Increase (decrease) in accrued vacation and sick leave benefits	12,640	9,210	21,850
Increase (decrease) in amounts due to other funds	179,033	(147,011)	32,022
Total adjustments	<u>638,775</u>	<u>474,120</u>	<u>1,112,895</u>
Net Cash Provided by Operating Activities	<u>\$ 338,396</u>	<u>\$ 10,479</u>	<u>\$ 348,875</u>
Noncash investing, capital and financing activities:			
Contributions of capital assets from government	<u>\$ -</u>	<u>\$ 908,270</u>	

The accompanying notes are an integral part of the financial statements

TOWN OF WINCHESTER, CONNECTICUT

EXHIBIT IX

STATEMENT OF FIDUCIARY NET ASSETS - FIDUCIARY FUNDS

JUNE 30, 2008

	<u>Pension Trust Fund</u>	<u>Agency Funds</u>
Assets:		
Cash and cash equivalents	\$ <u>1,175,588</u>	\$ <u>56,893</u>
Investments, at fair value:		
U.S. Government obligations	1,532,543	
Domestic corporate bonds	103,275	
Mutual funds	1,015,536	
Short-term investments	<u>2,876,785</u>	
Total investments	<u>5,528,139</u>	<u>-</u>
Accrued income	<u>28,261</u>	
Total assets	6,731,988	\$ <u><u>56,893</u></u>
Liabilities:		
Fiduciary deposits		\$ <u>56,893</u>
Total liabilities	<u>-</u>	<u><u>56,893</u></u>
Net Assets:		
Held in Trust for Pension Benefits and Other Purposes	\$ <u><u>6,731,988</u></u>	

The accompanying notes are an integral part of the financial statements

STATEMENT OF CHANGES IN FIDUCIARY NET ASSETS - FIDUCIARY FUNDS

FOR THE YEAR ENDED JUNE 30, 2008

	Pension Trust Fund
	<u> </u>
Additions:	
Contributions:	
Employer	\$ 253,106
Plan members	105,577
Total contributions	<u>358,683</u>
Investment earnings (losses):	
Net decrease in fair value of investments	(345,564)
Interest	179,384
Net investment losses	<u>(166,180)</u>
Total additions	<u>192,503</u>
Deductions:	
Benefits	397,188
Administrative expenses	26,009
Total deductions	<u>423,197</u>
Change in net assets	(230,694)
Net Assets at Beginning of Year	<u>6,962,682</u>
Net Assets at End of Year	<u>\$ 6,731,988</u>

The accompanying notes are an integral part of the financial statements

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS

1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

The Town of Winchester, Connecticut, was incorporated in 1771. The Town operates under a Selectmen-Town Manager form of government and provides the following services as authorized by its charter: public safety, public works, health, welfare, parks, recreation, and elementary and secondary education. The financial statements include all of the funds of the Town that meet the criteria for inclusion as set forth in Statement of Governmental Accounting Standards No. 14 issued by the Governmental Accounting Standards Board.

Accounting principles generally accepted in the United States of America require that the reporting entity include the primary government and its component units, entities for which the government is considered to be financially accountable, all organizations for which the primary government is financially accountable, and other organizations which by the nature and significance of their relationship with the primary government would cause the financial statements to be incomplete or misleading if excluded. Blended component units, although legally separate entities, are, in substance, part of the government's operations; therefore, data from these units are combined with data of the primary government. Based on these criteria, there are no component units requiring inclusion in these financial statements.

The Winchester Housing Authority (Authority) has been determined to be a related organization of the Town of Winchester, Connecticut, as the governing body of the Authority is appointed by the Town. The Authority is not included in this report, as the Town is not obligated to finance any deficit that the Authority may incur, nor does the Town significantly subsidize the Authority; the Town obtains no financial benefit, nor can it impose its will upon the Authority.

B. Basis of Presentation

The accompanying financial statements have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the Town's accounting policies are described below.

Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the Town. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

The statement of activities demonstrates the degree to which the direct expenses of a given function or segments are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use or directly benefit from goods, services or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements, with the exception of the agency funds which have no measurement focus. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Town considers revenues to be available if they are collected within 60 days of the end of the current fiscal period.

Property taxes, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. In determining when to recognize intergovernmental revenues (grants and entitlements), the legal and contractual requirements of the individual programs are used as guidance. Revenues are recognized when the eligibility requirements have been met. Only the portion of special assessments receivable due within the current fiscal period is considered to be susceptible to accrual as revenue of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the Town.

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

The Town reports the following major governmental funds:

The *General Fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *Small Cities Fund* is used to account for federal grant revenues from the U.S. Department of Housing and Urban Development and subsequent loans to entities for various grant years.

The *Sewer Assessment Fund* is used to account for the sewer assessment revenues and expenditures related to the Highland Lake sewer project.

The *Capital Improvements Fund* is used to account for various long-term capital projects.

The Town reports the following major proprietary funds:

The *Waterworks Fund* is used to account for the financial operations of the Winsted Waterworks. All necessary activities to provide such services are included in this fund, including, but not limited to, administration, operations, maintenance, financing and billing and collection. Also included in this fund is the water treatment plant project. The Board of Selectmen, as empowered by the Town Charter, acts as the Water Board and oversees the operation of the Winsted Waterworks.

The *Sewer Fund* is used to account for the financial operations of the Town's sewer utility. All activities necessary to provide such services are included in this fund, including, but not limited to, administration, operations, maintenance, financing and billing and collection. Also included in this fund are the inflow/infiltration analysis program, the wastewater treatment plant project and the Highland Lake sewer project. Authority over the operations of the Sewer Fund is with the Water Pollution Control Authority.

Additionally, the Town reports the following fund types:

The *Pension Trust Fund* is used to account for the activities of the Town's defined benefit plan which accumulates resources for pension benefit payments to qualified employees.

The *Agency Funds* account for monies held by the Town as a custodian for outside student and municipal groups.

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

Private-sector standards of accounting and financial reporting issued prior to December 1, 1989 are generally followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with or contradict guidance of GASB. Governments also have the option of following subsequent private-sector guidance for their business-type activities and enterprise funds, subject to this same limitation. The Town has elected not to follow subsequent private-sector guidance.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the enterprise funds and various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the various functions concerned.

Amounts reported as program revenues include 1) charges to customers or applicants for goods, services or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

Proprietary funds distinguish operating revenues and expenses from nonoperating items. Operating revenues and expenses generally result from providing services and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the proprietary funds are charges to customers for services. Operating expenses for enterprise funds include the cost of sales and services, administrative expenses and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

When both restricted and unrestricted resources are available for use, it is the government's policy to use restricted resources first, then unrestricted resources as they are needed.

C. Cash Equivalents

For purposes of reporting cash flows, all savings, checking, money market accounts and certificates of deposit with an original maturity of less than 90 days are considered to be cash equivalents.

D. Investments

Investments are stated at fair value.

E. Inventories

All inventories are valued at cost using the first-in/first-out (FIFO) method. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased.

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

F. Receivables and Payables

Activity between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either “due to/from other funds” (i.e., the current portion of interfund loans) or “advances to/from other funds” (i.e., the noncurrent portion of interfund loans). All other outstanding balances between funds are reported as “due to/from other funds.” Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as “internal balances.”

Advances between funds, as reported in the fund financial statements, are offset by a fund balance reserve account in applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

All trade and property tax receivables are shown net of an allowance for uncollectibles.

G. Capital Assets

Capital assets, which include property, plant and equipment and infrastructure, are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$5,000 and an estimated useful life of more than two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend its life are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant and equipment and infrastructure of the Town are depreciated using the straight-line method over the following estimated useful lives.

<u>Assets</u>	<u>Years</u>
Buildings, structures and improvements	50
Equipment	7-15
Distribution reservoirs and standpipes	50
Infrastructure	7-100

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

H. Long-Term Obligations

In the government-wide financial statements and proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuance are reported as other financing sources, and discounts are reported as other financing uses. Issuance costs, whether or not withheld from actual debt proceeds, are reported as debt service expenditures.

I. Compensated Absences

A limited amount of vacation earned may be accumulated by employees until termination of their employment, at which time they are paid for accumulated vacation. Sick leave may be accumulated by employees in accordance with union contracts until retirement, termination or death, at which time they are paid for a percentage of their accumulated sick leave.

All vacation and sick pay is accrued when incurred in the government-wide, proprietary and fiduciary fund financial statements. A liability for these amounts is reported in governmental funds only if they have matured, for example, as a result of employee resignations and retirements.

J. Equity

Equity in the government-wide financial statements is defined as “net assets” and is classified in the following categories:

Invested in Capital Assets, Net of Related Debt - This component of net assets consists of capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, notes or other borrowings that are attributable to the acquisition, construction or improvement of those assets.

Restricted Net Assets - Net assets are restricted because they are externally imposed by creditors (such as through debt covenants), grantors, contributors or laws or regulations of other governments or imposed by law through constitutional provisions or enabling legislation.

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

Unrestricted Net Assets - This component consists of net assets that do not meet the definition of “restricted” or “invested in capital assets, net of related debt.”

The equity of the fund financial statements is defined as “fund balance” and is classified in the following categories:

Reserved Fund Balance - A portion of fund balance that is not available for appropriation or is legally restricted by outside parties for use for a specific purpose.

Designated Fund Balance - Represents tentative management plans that are subject to change.

Unreserved Fund Balance - Serves as a measure of current available financial resources.

K. Property Taxes

The Town’s property tax is levied each July 1 on the assessed value as of the prior October 1 for all real property, motor vehicles and commercial personal property located in the Town. Assessed values are established by the Town Assessment Board at 70% of estimated market value. A physical revaluation of all real property is required to be completed every ten years, and a statistical revaluation is required to be completed every five years. The Town revaluated its property as of October 1, 2007. The Town’s property tax is levied each June on the assessed value listed on the prior October 1 Grand List for all taxable property located in the Town. A mill rate was applied to the Grand List. Taxes not paid within 30 days of the due date are subject to an interest charge of 1.5% per month. Liens are placed on delinquent accounts in June following the levy date.

Taxes are due in two equal installments on the July 1 and January 1 following the levy date, although a 30-day grace period is provided. Uncollected property taxes are recorded as receivables, net of an allowance for estimated uncollectible accounts.

Property tax revenues are recognized when they become available. Available means due or past due and receivable within the current period or expected to be collected soon enough thereafter to be used to pay liabilities of the current period. The Town defines the current period to mean within 60 days after year-end. Property taxes receivable not expected to be collected during the available period are reflected in deferred revenue in the fund financial statements. The entire receivable is recorded as revenue in the government-wide financial statements. Property taxes collected prior to June 30 that are applicable to the subsequent years’ assessment are reflected as advance tax collections in both the fund financial statements and the government-wide financial statements.

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

L. Accounting Estimates

The preparation of financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosures of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

2. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

A. Budgetary Information

Budgets for the General Fund, Dog Fund and Town Aid Roads Fund are authorized annually by the Board of Selectmen. Annual budgets are not adopted for Special Revenue Funds other than the Town Aid Roads Fund and the Dog Fund and, accordingly, are not included in the government-wide financial statements.

Program budgets are established for funds not budgeted annually. The procedures for establishing the budgetary data reflected in the financial statements are as follows:

- 1) Prior to March 15, the Town Manager submits to the Board of Selectmen a proposed operating budget for the fiscal year commencing the following July 1. The operating budget includes proposed expenditures and the means of financing them.
- 2) Public hearings are conducted at locations throughout the Town to obtain taxpayer comments.
- 3) The budget is legally enacted at the annual Town budget meeting by vote of the general public.
- 4) Upon the request of the Town Manager, but only within the last three months of the fiscal year, only the Board of Selectmen may, by resolution, transfer any unencumbered appropriation, balance or portion thereof from one department, commission, board or office to another. Management cannot amend the budget.
- 5) The control level on which expenditures may not legally exceed appropriations is the departmental level. Management can transfer amounts within a department. Unencumbered appropriations lapse at the close of the fiscal year, except for those appropriations which are made for capital improvements.

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

The budgets are prepared on a modified accrual basis of accounting except for encumbrances. Encumbrances are recognized as a valid and proper charge against a budget appropriation in the year in which the purchase order is issued and, accordingly, encumbrances outstanding at year-end are reflected in budgetary reports as expenditures in the current year.

Encumbrance accounting is employed in the governmental funds. Open encumbrances are reported as reservations of fund balances since the commitments will be honored in subsequent years. Encumbrances do not constitute expenditures or liabilities.

Budgeted amounts are as originally adopted, or as amended by the Board of Selectmen. Appropriations in the amount of \$13,000 were made for the year ended June 30, 2008.

The accompanying statement of revenues, expenditures and changes in fund balances - budget and actual - General Fund - Non-GAAP budgetary basis presents comparisons of the legally adopted budget with actual data on a budgetary basis. Since the accounting for encumbrances for purposes of developing data on a budgetary basis differs from that used to present financial statements in conformity with GAAP, a reconciliation of the resultant differences in excess of revenues and other sources over expenditures and other uses for the year ended June 30, 2008 is presented below:

	<u>General Fund</u>
Excess of revenues and other sources over expenditures and other uses for budgeted funds - budgetary basis	\$ (210,235)
Timing difference: Change in reserve for encumbrances	<u>(213,771)</u>
Net Change in Fund Balance - GAAP Basis	\$ <u><u>(424,006)</u></u>

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

B. Excess of Expenditures over Appropriations

For the year ended June 30, 2008, expenditures exceeded appropriations in the General Fund at the following departmental levels:

Town Clerk	\$ 4,528
Accounting Department	23,490
Insurance	115,370
Town Counsel	25,526
Town Manager	28,783
Building Department	3,374
Assessor	13,956
Building	8,856
Purchasing/Data Processing	5,309
Vacation and sick pay accrual	77,426
Judgments and losses	3,099
Unemployment compensation	1,674
Planning and Community Development	8,886
Miscellaneous	71,861
Police Department	184,662
Civil Preparedness	142
Park and Recreation Department	30,021
Board of Education	127,937
Program and project expenses	1,057
Transfers out	29,031

These overexpenditures were funded by greater than anticipated revenues and available fund balance.

C. Deficit Fund Equity

The Sewer Assessment Fund, Dog Fund, Brownfields Pilot Program, Infrastructure Assets Fund, Division Street Fund and Capital Improvements Fund had deficit fund balances of \$293,252, \$46,509, \$19,889, \$49,551, \$86,365 and \$6,025,566, respectively. These amounts will be funded through contributions and future revenues.

3. DETAILED NOTES ON ALL FUNDS

A. Deposits and Investments

Deposit Custodial Credit Risk - Custodial credit risk is the risk that, in the event of a bank failure, the Town's deposits will not be returned. The Town does not have a deposit policy for custodial credit risk. The deposit of public funds is controlled by the Connecticut

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

General Statutes. Deposits may be placed with any qualified public depository that has its main place of business in the State of Connecticut.

Based on the criteria described in GASB Statement No. 40, *Deposits and Investment Risk Disclosures*, \$5,053,274 of the Town's bank balance of \$5,407,406 was exposed to custodial credit risk as follows:

Uninsured and uncollateralized	\$ 4,537,947
Uninsured and collateral held by the pledging bank's trust department, not in the Town's name	<u>515,327</u>
 Total Amount Subject to Custodial Credit Risk	 \$ <u><u>5,053,274</u></u>

Investments

As of June 30, 2008, the Town had the following investments:

Investment Type	Credit Rating	Fair Value	Investment Maturities (Years)		
			Less Than 1	1 - 10	More Than 10
U.S. Treasury bonds	n/a	\$ 184,301		\$ 184,301	
U.S. Treasury notes	n/a	884,819	480,349	404,470	
U.S. Agency guaranteed	n/a	155,219		155,219	
U.S. asset and mortgage backed	n/a	308,203		308,203	
Domestic corporate bonds - Procter & Gamble Co.	AA-	103,275		103,275	
Mutual funds	n/a	3,892,321	3,892,321		
Money market funds	n/a	1,446,826	1,446,826		
Reich & Tang	AAAm	<u>28,860</u>	<u>28,860</u>		
 Total Investments		 \$ <u><u>7,003,824</u></u>	 \$ <u><u>5,848,356</u></u>	 \$ <u><u>1,155,468</u></u>	 \$ <u><u>-</u></u>

n/a - not applicable

Investment Custodial Credit Risk - Custodial credit risk is the risk that, in the event of the failure of the counterparty, the Town will not be able to recover the value of its investment or collateral securities that are in the possession of an outside party. The Reich & Tang investments are 2a-7 like pools.

Credit Risk - The Town has no investment policy that would limit its investment choices due to credit risk other than State Statutes governing investments in obligations of any State or political subdivision or in obligations of the State of Connecticut or political subdivision.

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

Interest Rate Risk - The Town does not have a formal investment policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing interest rates.

Temporary investments are stated at cost which approximates fair value, corporate and government obligations are carried at amortized cost which approximates fair value, and investments in mutual funds are carried at fair value. Pension Trust Fund investments are carried at fair value. Investments maturing within one year of acquisition are stated at amortized cost.

The Connecticut General Statutes authorize the Town to invest in obligations of the United States Treasury and its agencies and instrumentalities, certificates of deposit, commercial paper, savings accounts, bank acceptances and repurchase agreements. The Town's Pension Board of Directors determines in which instruments the Plan's trustee can invest.

B. Receivables

Taxes receivable at year end for the General Fund were \$681,389, which is reported net of an allowance of \$39,000. Rents receivable in the Waterworks Enterprise Fund were \$227,984, which is reported net of an allowance of \$8,671 for uncollectible accounts.

Governmental funds report deferred revenue in connection with receivables that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned. At the end of the current fiscal year, the various components of deferred revenue and unearned revenue reported in the governmental funds were as follows:

	<u>Unavailable</u>	<u>Unearned</u>
General Fund:		
Delinquent property taxes receivable	\$ 566,939	\$
Prepaid taxes		995,809
Donations		76,422
Small Cities:		
Grant		2,017,307
Sewer Assessment:		
Delinquent assessment taxes receivable	1,379,343	
Nonmajor Governmental Funds:		
Education grants		63,754
Other grants		1,526
Total Deferred/Unearned Revenue for Governmental Funds	\$ 1,946,282	\$ 3,154,818

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

C. Capital Assets

Capital asset activity for the year ended June 30, 2008 was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>
Governmental activities:				
Capital assets not being depreciated:				
Land	\$ 25,536,000	\$ 164,445	\$	\$ 25,700,445
Construction in progress	4,583,041			4,583,041
Total capital assets not being depreciated	<u>30,119,041</u>	<u>164,445</u>	<u>-</u>	<u>30,283,486</u>
Capital assets being depreciated:				
Buildings	3,613,640	151,570		3,765,210
Improvements	1,119,408	851,826		1,971,234
Machinery and equipment	6,657,716	1,311,126	969,043	6,999,799
Infrastructure	25,698,914	894,320		26,593,234
Total capital assets being depreciated	<u>37,089,678</u>	<u>3,208,842</u>	<u>969,043</u>	<u>39,329,477</u>
Less accumulated depreciation for:				
Buildings	2,902,946	28,531		2,931,477
Improvements	1,005,149	25,376		1,030,525
Machinery and equipment	4,905,679	221,759	941,664	4,185,774
Infrastructure	12,784,381	599,493		13,383,874
Total accumulated depreciation	<u>21,598,155</u>	<u>875,159</u>	<u>941,664</u>	<u>21,531,650</u>
Total capital assets being depreciated, net	<u>15,491,523</u>	<u>2,333,683</u>	<u>27,379</u>	<u>17,797,827</u>
Governmental Activities Capital Assets, Net	<u>\$ 45,610,564</u>	<u>\$ 2,498,128</u>	<u>\$ 27,379</u>	<u>\$ 48,081,313</u>
Business-type activities:				
Capital assets not being depreciated:				
Land	\$ 85,476	\$	\$	\$ 85,476
Construction in progress	443,538			443,538
Total capital assets not being depreciated	<u>529,014</u>	<u>-</u>	<u>-</u>	<u>529,014</u>
Capital assets being depreciated:				
Buildings and improvements	42,386,380			42,386,380
Machinery and equipment	901,676	14,736		916,412
Infrastructure	15,101,316	908,270	487,871	15,521,715
Total capital assets being depreciated	<u>58,389,372</u>	<u>923,006</u>	<u>487,871</u>	<u>58,824,507</u>
Less accumulated depreciation for:				
Buildings and improvements	13,917,886	715,017		14,632,903
Machinery and equipment	511,246	68,974		580,220
Infrastructure	4,512,419	296,514	153,903	4,655,030
Total accumulated depreciation	<u>18,941,551</u>	<u>1,080,505</u>	<u>153,903</u>	<u>19,868,153</u>
Total capital assets being depreciated, net	<u>39,447,821</u>	<u>(157,499)</u>	<u>333,968</u>	<u>38,956,354</u>
Business-Type Activities Capital Assets, Net	<u>\$ 39,976,835</u>	<u>\$ (157,499)</u>	<u>\$ 333,968</u>	<u>\$ 39,485,368</u>

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

Depreciation expense was charged to functions/programs of the government as follows:

Governmental activities:	
General government	\$ 65,784
Public safety	90,769
Public works	658,400
Education	32,210
Parks and recreation	<u>27,996</u>
Total Depreciation Expense - Governmental Activities	<u>\$ 875,159</u>
Business-type activities:	
Water	\$ 374,034
Sewer	<u>706,471</u>
Total Depreciation Expense - Business-Type Activities	<u>\$ 1,080,505</u>

Construction Commitments

The Town has active construction projects as of June 30, 2008. The projects include water and drainage projects, public works buildings and town hall enhancements. At year-end, the Town's commitments with contractors are as follows:

	Spent to Date	Remaining Commitment
Division Street Bridge	\$ 642,449	\$ 119,240
Town Garage	448,305	23,595
Town Hall HVAC	622,718	16,337
Willow Street Retaining Wall	<u>413,877</u>	<u>52,029</u>
Total	<u>\$ 2,127,349</u>	<u>\$ 211,201</u>

The commitments are being financed with general obligation bonds, bond anticipation notes, and State and Federal grants.

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

D. Interfund Receivables, Payables and Transfers

Interfund receivables and payables are a result of temporary loans and/or advances to various funds. The composition of interfund balances as of June 30, 2008 is as follows:

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>
General Fund	Sewer Fund	\$ 548,632
	Nonmajor Governmental Funds	153,784
	Waterworks Fund	450,475
		<u>1,152,891</u>
Capital Improvements	General Fund	<u>92,500</u>
Nonmajor Governmental Funds	General Fund	<u>393,060</u>
Sewer Fund	Waterworks Fund	253,424
	Sewer Assessment Fund	289,420
	Nonmajor Governmental Funds	50,212
		<u>593,056</u>
Total		<u>\$ 2,231,507</u>

Transfers are used to account for the financing by the General Fund of various programs and activities in other funds and bond payments in the Sewer Fund paid from sewer assessments. Interfund transfers that occurred during the year are as follows:

	<u>Transfers In</u>			<u>Total Transfers Out</u>
	<u>General Fund</u>	<u>Nonmajor Governmental Funds</u>	<u>Sewer Fund</u>	
Transfers out:				
General Fund	\$	\$ 179,620	\$	\$ 179,620
Sewer Assessment Fund			223,547	223,547
Nonmajor Governmental Funds	<u>4,770</u>			<u>4,770</u>
Total Transfers In	<u>\$ 4,770</u>	<u>\$ 179,620</u>	<u>\$ 223,547</u>	<u>\$ 407,937</u>

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

E. Long-Term Debt

Changes in Long-Term Liabilities

Long-term liability activity for the year ended June 30, 2008 was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>	<u>Due Within One Year</u>
Governmental Activities:					
General obligation bonds	\$ 680,000	\$	\$ 350,000	\$ 330,000	\$ 330,000
Capital leases	935,290	230,996	321,788	844,498	266,526
Compensated absences	1,332,452	198,744	141,048	1,390,148	277,550
Claims and judgments	974,731	31,372		1,006,103	102,999
Pension obligation	<u>340,299</u>	<u>80,462</u>		<u>420,761</u>	
 Total Governmental Activities					
Long-Term Liabilities	<u>\$ 4,262,772</u>	<u>\$ 541,574</u>	<u>\$ 812,836</u>	<u>\$ 3,991,510</u>	<u>\$ 977,075</u>
 Business-Type Activities					
Bonds payable:					
General obligation bonds	\$ 8,235,000	\$	\$ 955,000	\$ 7,280,000	\$ 935,000
Plus deferred amounts:					
Issuance premiums on refunding	<u>135,388</u>		<u>10,105</u>	<u>125,283</u>	
Total bonds payable	8,370,388		965,105	7,405,283	935,000
Clean water fund loans		642,019	43,143	598,876	26,880
Compensated absences	<u>124,876</u>	<u>47,394</u>	<u>25,544</u>	<u>146,726</u>	<u>27,210</u>
 Total Business-Type Activities					
Long-Term Liabilities	<u>\$ 8,495,264</u>	<u>\$ 689,413</u>	<u>\$ 1,033,792</u>	<u>\$ 8,150,885</u>	<u>\$ 989,090</u>

For the governmental activities, claims and judgments and compensated absences are generally liquidated by the General Fund.

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

General Obligation Bonds

The Town issues general obligation bonds to provide funds for the acquisition and construction of major capital facilities. General obligation bonds have also been issued for business-type activities. During the year, no general obligation bonds were issued.

General obligation bonds are direct obligations of the Town for which full faith and credit are pledged and are payable from taxes levied on all taxable properties located within the Town. School building grants of \$215,572 will be used to repay respective debt; however, the Town is liable for all outstanding bonds. General obligation bonds currently outstanding are as follows:

<u>Description</u>	<u>Date of Issue</u>	<u>Original Issue</u>	<u>Interest Rate</u>	<u>Date of Maturity</u>	<u>Annual Principal</u>	<u>Principal Outstanding June 30, 2008</u>
General purposes:						
Public improvements:						
School renovations	11/15/88	\$ 7,430,000	6.9-7.1%	11/15/08	\$ 350,000 - 330,000	\$ 330,000
Water and Sewer:						
General refunding	8/15/02	6,290,000	2-5%	6/1/22	490,000 - 150,000	3,590,000
Water revenue	4/15/90	2,800,000	6.6-7%	4/16/10	140000 - 290,000	280,000
General refunding	1/15/04	3,900,000	2-4%	8/1/18	235,000	2,810,000
Water mains	11/1/98	1,500,000	3.5-5.5%	11/1/13	100,000	<u>600,000</u>
						<u>\$ 7,610,000</u>

All bonds are general obligation bonds secured by the general revenue raising powers of the Town, and payment will be provided by General Fund revenues, except for proprietary fund type bonds, which are expected to be paid from the receipts of the related fund, and Highland Lake Sewer Fund bonds, which are expected to be paid by revenues of the Sewer Assessment Fund.

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

Annual debt service requirements to maturity for general obligation bonds are as follows:

	Governmental Activities		Business-Type Activities	
	Principal	Interest	Principal	Interest
2009	\$ 330,000	\$ 11,715	\$ 935,000	\$ 272,108
2010			935,000	231,996
2011			785,000	198,431
2012			765,000	172,774
2013			760,000	146,757
2014-2018			2,235,000	420,198
2019-2023			865,000	75,931
Total	\$ 330,000	\$ 11,715	\$ 7,280,000	\$ 1,518,195

Clean Water Fund Notes

The Town is currently participating in a capital project (Wastewater Design Project) under the State of Connecticut Clean Water Fund established in accordance with Section 22a-477 of the General Statutes of Connecticut. The Clean Water Fund is administered by the State Department of Environmental Protection and provides grant and loan funds to municipalities for “eligible water quality project costs.” The notes were converted to permanent financing on January 31, 2008, and the balance as of June 30, 2008 was \$598,876. The notes carry an interest rate of 2%.

Project loan obligations payable to the State of Connecticut mature as follows:

	Business-Type Activities	
	Principal	Interest
2009	\$ 26,880	\$ 11,732
2010	27,422	11,189
2011	27,976	10,636
2012	28,541	10,071
2013	29,117	9,495
2014-2018	154,640	38,419
2019-2023	170,890	22,171
2024-2028	133,410	4,949
Total	\$ 598,876	\$ 118,662

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

Capital assets of \$908,270 were transferred from the Nitrogen Study TEPF Proceeds Fund to the Sewer Fund, of which \$642,019 was through the issuance of clean water notes and \$266,251 was through capital contributions.

Clean water fund notes will be repaid by sewer user fees.

Authorized But Unissued Bonds

The Town has the following authorized but unissued bonds at June 30, 2008:

<u>Project</u>	<u>Total Authorized</u>	<u>Amount Issued</u>	<u>Authorized But Unissued</u>
Town Facilities Improvements	\$ 1,970,085	\$ 1,970,000	\$ 85
Public Safety	810,920	807,500	3,420
Road Work, Drainage and Sidewalks	2,353,325	1,974,500	378,825
Education	1,093,445	769,000	324,445
Sewer	1,362,750	472,500	890,250
Division Street Bridge	1,175,000	157,500	1,017,500
Total	\$ <u>8,765,525</u>	\$ <u>6,151,000</u>	\$ <u>2,614,525</u>

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

F. Leases

Capital Leases

The Town has entered into lease agreements as lessee for financing the acquisition of police and public works vehicles and equipment. These lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of their future minimum lease payments as of the inception date.

The assets acquired through capital leases are as follows:

	Governmental Activities
Asset:	
Equipment	\$ 2,063,961
Less accumulated depreciation	<u>483,459</u>
Total	<u>\$ 1,580,502</u>

The future minimum lease obligations and the net present value of these minimum lease payments as of June 30, 2008 were as follows:

	Governmental Activities
Year ending June 30:	
2009	\$ 292,990
2010	235,682
2011	235,682
2012	77,415
2013	<u>77,415</u>
	919,184
Less amount representing interest	<u>74,686</u>
Present Value of Minimum Lease Payments	<u>\$ 844,498</u>

G. Short-Term Obligations - Bond Anticipation Notes

The Town uses bond anticipation notes during the construction period of various public projects prior to the issuance of the bonds at the completion of the project.

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

Bond anticipation note transactions for the year ended June 30, 2008 were as follows:

Outstanding, June 30, 2007	\$ 6,399,000
New borrowings	6,151,000
Repayments	<u>(6,399,000)</u>
 Outstanding, June 30, 2008	 \$ <u>6,151,000</u>

The bond anticipation note outstanding on June 30, 2008 was issued on November 15, 2007, matures on August 14, 2008 and bears interest at 3.31%.

4. EMPLOYEE RETIREMENT PLAN

A. Pension Trust Fund

The Town of Winchester is the administrator of a single-employer public employee retirement system (PERS) established and administered by the Town to provide pension benefits for its municipal employees. The PERS is considered to be part of the Town of Winchester's financial reporting entity and is included in the Town's financial reports as a Pension Trust Fund. The plan does not issue a stand-alone financial report.

The Town of Winchester Employees' Retirement Fund covers all eligible employees of the Town. The Town provides all retirement, death and disability benefits through a single employer, contributory defined benefit plan. Under the plan, all full-time employees paid from the General Fund of the Town who elect to make employee contributions after six months of employment are eligible to join. Police officers covered by MERF B, employees covered by the State of Connecticut Teachers Retirement Plan and alternate funding source employees are not eligible to participate in this plan.

Employees are 100% vested after five years of continuous service if their contributions remain in the fund upon termination. Employees who retire at normal retirement (the later of age 65 or 5 years of service for the Board of Education, 75 for others) receive a retirement benefit for life of 2% times years of credited service (maximum of 25 for the Board of Education, 35 for others) of the highest average three consecutive years of compensation out of the last ten prior to retirement. No cost of living adjustments are included. Members' contributions are returnable on termination or on death while active, or after retirement (less any benefits paid), provided in each case that no death benefits are otherwise paid.

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

Plan membership consisted of the following at January 1, 2007, the date of the latest actuarial valuation:

Retirees, disabled and beneficiaries currently receiving benefits	31
Terminated employees entitled to benefits but not yet receiving them	6
Current plan members	<u>57</u>
Total	<u><u>94</u></u>

Summary of Significant Accounting Policies

Basis of Accounting: The Town of Winchester Pension Plan's financial statements are prepared using the accrual basis of accounting. Plan member and employer contributions are recognized as revenues in the period in which employee services are performed. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan.

Method Used to Value Investments: All funds are invested and administered through Fleet Bank, sole Trustee, and are reported at fair value. Investment income is recognized as earned.

Contributions

Plan participants are required to contribute to the Plan 5% (2.5% for the Board of Education) of their earnings up to the Social Security base and 5% of earnings over the Social Security base. The Town is required by its Charter to contribute the remaining amounts necessary to fund the Plan. For the year ended June 30, 2008, the Town's required contribution was \$332,328, which represents 13% of covered payroll.

Administrative costs of the Plan are financed through investment earnings.

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

Annual Pension Cost and Net Pension Obligations

The Town's annual pension cost and net pension obligation to the Town of Winchester Employees' Retirement Fund for the year ended June 30, 2008 were as follows:

Annual required contribution (ARC)	\$	332,328
Interest on net pension obligation		27,224
Adjustment to annual required contribution		<u>(27,985)</u>
Annual pension cost		331,567
Contributions made**		<u>251,105</u>
Increase in net pension obligation		80,462
Net pension obligation, beginning of year		<u>340,299</u>
Net Pension Obligation, End of Year	\$	<u><u>420,761</u></u>

** Contribution will be made prior to June 30, 2009.

The annual required contribution for the current year was determined as part of the January 1, 2007 actuarial valuation using the projected unit credit actuarial cost method. The actuarial assumptions included (a) an 8% investment rate of return and (b) 4% projected salary increases. Both (a) and (b) included an inflation component of 3.5%. The assumptions did not include cost of living increases. The actuarial value of assets was determined using techniques that smooth the effects of short-term volatility in the market value of investments over a five-year period. The remaining amortization period for benefit improvements as of January 1, 2007 is 30 years, open method, on a level-dollar basis.

Three-Year Trend Information

<u>Fiscal Year Ended</u>	<u>Annual Pension Cost (APC)</u>	<u>Actual Contribution</u>	<u>Percentage of APC Contributed</u>	<u>Net Pension Obligation</u>
6/30/06	\$ 310,264	\$ 243,072	78.3%	\$ 239,532
6/30/07	351,872	251,105	71.4	340,299
6/30/08	331,567	251,105**	75.7	420,761

** Contribution will be made prior to June 30, 2009.

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

Funded Status and Funding Progress

The funded status of the plan as of January 1, 2007, the most recent actuarial valuation date, is as follows:

<u>Plan Year</u>	<u>Actuarial Value of Assets</u>	<u>Actuarial Accrued Liability (AAL)</u>	<u>Unfunded AAL (UAAL)</u>	<u>Funded Ratio</u>	<u>Covered Payroll</u>	<u>UAAL as a Percentage Of Covered Payroll</u>
1/1/2007	\$ 7,049,614	\$ 8,362,280	\$ 1,312,666	84.3%	\$ 2,554,129	51.4%

The schedules of funding progress, presented as required supplementary information (RSI) following the notes to the financial statements, present multiyear trend information about whether the actuarial values of plan assets are increasing or decreasing over time relative to the AALs for benefits.

B. Teachers

Teachers participate in a contributory defined-benefit plan established under Chapter 167a of the Connecticut General Statutes and administered by the Connecticut State Teachers' Retirement Board. Full-time certified teachers are vested in the system after ten years of service in this state.

All certified teachers are eligible to participate in the plan and are required to contribute 7% of their annual earnings. The Board of Education does not contribute to the plan. Prior to July 1, 1989, teachers were vested in their contributions up to 5% of their earnings prior to five years of service. After five years of service teachers were fully vested in their own contributions. After ten years of service teachers are fully vested and entitled to a monthly pension benefit that is payable at the age of 60. The State of Connecticut contributes amounts based on the actuarial reserve basis described in C.G.S. Sections 10-183 b(7).

The State's contribution to the plan on behalf of the Town for the fiscal year ended June 30, 2008 was \$4,365,696 and is recognized in the governmental funds GAAP-basis statement of revenues, expenditures and changes in fund balances. This amount is significantly higher than in the prior year due to the State of Connecticut issuing pension obligation bonds to assist in funding the plan. For the year ended June 30, 2008, teachers of the Town contributed \$427,581 to the plan, and covered payroll for the year was \$5,897,669.

Effective July 1, 1989, 1% of the mandatory 7% contribution is placed into a fund from which retirees' health insurance premiums will be paid. This 1% contribution is no longer credited to the member's individual account and does not vest.

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

C. Municipal Employees' Retirement System

Plan Description

All Town employees not covered by the Town pension plan or the teacher retirement system participate in the Municipal Employees' Retirement System (MERS). MERS is a cost-sharing, multiple employer public employee retirement system (PERS) defined benefit plan established by the State of Connecticut and administered by the State Retirement Commission to provide retirement and disability benefits, annual cost-of-living adjustments and death benefits to the employees and beneficiaries of participating municipalities. Chapter 113 Part II of the General Statutes of Connecticut, which can be amended by legislative action, establishes PERS benefits, member contribution rates and other plan provisions. MERS is considered to be a part of the State of Connecticut's financial reporting entity and is included in the State's financial report as a pension trust fund. MERS issues a financial report that may be obtained by writing to the State of Connecticut, Office of the State Comptroller, Municipal Employees' Retirement Fund, 55 Elm Street, Hartford, CT 06106.

Contributions Required and Contributions Made

Each participating municipality is required by State Statute to pay an actuarially determined percentage of covered payroll to provide for benefits based on current service. This percentage varies by police and fire versus general city employees, and within those two groups, with versus without Social Security. The Statute also requires each municipality to pay an annual amount for benefits based on service prior to the unit's date of participation. This amount is a level dollar amortization (including interest and principal) over varying time periods depending on the unit's date of participation and other factors.

Contributions for employees of the Town of Winchester were as follows:

<u>Year Ended</u>	<u>Annual Required Contribution</u>	<u>Percentage Contributed</u>
6/30/06	\$ 194,518	100%
6/30/07	189,730	100%
6/30/08	113,921	100%

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

5. OTHER INFORMATION

A. Risk Management

The Town is exposed to various risks of loss related to torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. These risks are covered by commercial insurance purchased from independent third parties, except for worker's compensation, which is handled through an interlocal risk pool. Settled claims for these risks did not exceed commercial insurance coverage during the years ended June 30, 2007 and 2008.

A schedule of changes in the claims liability for heart and hypertension judgments for the years ended June 30, 2008 and 2007, is presented below:

		<u>Accrued Liability Beginning of Fiscal Year</u>	<u>Current Year Claims and Changes in Estimates</u>	<u>Accrued Liability Claim Payments</u>	<u>Accrued Liability End of Fiscal Year</u>
2006-07	\$	971,603	\$ 3,128	\$ -	\$ 974,731
2007-08		974,731	31,372	-	1,006,003

Interlocal Risk Pool

The Town is a member of the Connecticut Interlocal Risk Management Agency (CIRMA), an unincorporated association of Connecticut local public agencies which was formed in 1980 by the Connecticut Conference of Municipalities for the purpose of establishing and administering an interlocal risk management program pursuant to the provisions of Section 7-479a et. seq. of the Connecticut General Statutes. The Workers' Compensation Pool provides statutory benefits pursuant to the provisions of the Connecticut Workers' Compensation Act. CIRMA currently has 214 members in the Workers' Compensation Pool. The deposit contribution (premium) paid in 2007-08 by the Town was \$313,778. The contribution (premium) is subject to payroll audit at the close of the coverage period. CIRMA's Workers' Compensation Pool retains up to \$750,000 per occurrence. Claims over \$750,000 are reinsured.

Payments to the Workers' Compensation Pool are made through the General Fund.

B. Contingent Liabilities

There are various suits and claims pending against the Town, none of which, individually or in the aggregate, is believed by counsel to be likely to result in judgment or judgments that could materially affect the Town's financial position.

TOWN OF WINCHESTER, CONNECTICUT

NOTES TO FINANCIAL STATEMENTS (CONTINUED)

The Town has received state and federal grants for specific purposes that are subject to review and audit by the grantor agencies. Such audits could lead to requests for reimbursement to the grantor agency for any expenditure disallowed under terms of the grant. Based on prior experience, Town management believes such disallowances, if any, will not be material.

The Town may be subject to rebate penalties to the federal government relating to various bond and note issues. The Town expects such amounts, if any, to be immaterial.

6. SUBSEQUENT EVENT

The Town issued general obligation bonds dated August 14, 2008 in the amount of \$6,316,000 bearing interest at 4.02% and maturing on August 14, 2023.

REQUIRED SUPPLEMENTARY INFORMATION

REQUIRED SUPPLEMENTARY INFORMATION - PENSION TRUST FUND

Schedule of Funding Progress

<u>Plan Year</u>	<u>Actuarial Value of Assets</u>	<u>Actuarial Accrued Liability (AAL) Projected Unit Credit</u>	<u>Unfunded AAL (UAAL)</u>	<u>Funded Ratio</u>	<u>Covered Payroll</u>	<u>UAAL as a Percentage of Covered Payroll</u>
1/1/2002	\$ 5,268,213	\$ 5,111,874	\$ (156,339)	103.1%	\$ 2,612,300	(6.0)%
1/1/2003	5,685,997	5,899,577	213,580	96.4%	2,688,828	7.9%
1/1/2004	6,024,005	6,632,855	608,850	90.8%	2,726,705	22.3%
1/1/2005	6,358,434	7,283,534	925,100	87.3%	2,721,690	34.0%
1/1/2006	6,699,942	7,967,164	1,267,222	84.1%	2,723,649	46.5%
1/1/2007	7,049,614	8,362,280	1,312,666	84.3%	2,554,129	51.4%

Schedule of Employer Contributions

<u>Year Ended</u>	<u>Annual Required Contribution</u>	<u>Percentage Contributed</u>
6/30/2003	\$ 217,710	47%
6/30/2004	230,078	92%
6/30/2005	276,655	87%
6/30/2006	310,560	78%
6/30/2007	352,407	71%
6/30/2008	332,328	76%

The information presented in the required supplementary schedules was determined as part of the actuarial valuations at the dates indicated.

GENERAL FUND

To account for the general operations of the Town, except those required to be accounted for in another fund.

**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET AND ACTUAL - GENERAL FUND - NON-GAAP BUDGETARY BASIS**

FOR THE YEAR ENDED JUNE 30, 2008

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with Final Budget - Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Revenues:				
Property taxes, interest and lien fees	\$ 20,451,276	\$ 20,451,276	\$ 20,388,059	\$ (63,217)
Intergovernmental revenues:				
State of Connecticut - General Government	2,532,366	2,532,366	1,222,728	(1,309,638)
State of Connecticut - Board of Education	7,904,839	7,904,839	7,928,895	24,056
	<u>10,437,205</u>	<u>10,437,205</u>	<u>9,151,623</u>	<u>(1,285,582)</u>
Other local revenues:				
Licenses, fees and permits:				
Cemeteries	37,000	37,000	18,895	(18,105)
Town Clerk	235,000	235,000	187,396	(47,604)
Charges for services:				
In lieu of taxes - Housing Authority	37,751	37,751	26,971	(10,780)
Building Department	228,500	228,500	176,926	(51,574)
Planning and Zoning	5,000	5,000	3,999	(1,001)
Inland Wetlands Commission	6,000	6,000	5,527	(473)
Zoning Board of Appeals	2,500	2,500	3,553	1,053
Police Department	28,000	28,000	25,511	(2,489)
Fire and ambulance	32,250	32,250	44,702	12,452
Sale of land and equipment	15,000	15,000	24,730	9,730
Park and Recreation Department	21,300	21,300	55,578	34,278
Probate Court	550	550		(550)
Interest and dividends	125,000	125,000	91,976	(33,024)
Other	54,002	54,002	325,855	271,853
	<u>827,853</u>	<u>827,853</u>	<u>991,619</u>	<u>163,766</u>
Total revenues	<u>31,716,334</u>	<u>31,716,334</u>	<u>30,531,301</u>	<u>(1,185,033)</u>

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**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET AND ACTUAL - GENERAL FUND - NON-GAAP BUDGETARY BASIS (CONTINUED)**

FOR THE YEAR ENDED JUNE 30, 2008

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with Final Budget - Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Expenditures:				
General government:				
Board of Selectmen	\$ 35,037	\$ 35,037	\$ 30,847	\$ 4,190
Town Clerk	169,422	169,422	173,950	(4,528)
Treasurer	5,921	5,921	5,921	-
Accounting Department	160,170	160,170	183,660	(23,490)
Election Expenditures	51,342	51,342	42,584	8,758
Insurance	227,503	227,503	342,873	(115,370)
Town Counsel	110,000	110,000	135,526	(25,526)
Town Manager	191,584	204,584	233,367	(28,783)
Building Department	208,311	208,311	211,685	(3,374)
Assessor	231,058	231,058	245,014	(13,956)
Board of Tax Review	3,583	3,583	2,512	1,071
Tax Collector	76,488	76,488	75,691	797
Planning and Zoning	6,534	6,534	3,939	2,595
Building	160,506	160,506	169,362	(8,856)
Inland Wetland Commission	14,707	14,707	4,471	10,236
Zoning Board of Appeals	2,715	2,715	1,395	1,320
Laurel City Commission	5,000	5,000	3,037	1,963
Shade Tree Committee	500	500		500
Advisory Comm for the Disabled	1,060	1,060	555	505
Litchfield Conservation District	1,832	1,832	1,832	-
Purchasing/Data Processing	152,927	152,927	158,236	(5,309)
Probate Court	3,919	3,919	3,444	475
Senior Citizens	174,542	174,542	174,445	97
Rural Transit District	2,035	2,035	1,018	1,017
Vacation and sick pay accrual	1	1	77,427	(77,426)
Highland Lake	28,001	28,001	28,000	1
Economic Development Commission	4,699	4,699	796	3,903
School crossing guards	48,751	48,751	48,751	-
Judgments and losses	1,000	1,000	4,099	(3,099)
Conservation Commission	300	300		300
Unemployment compensation	18,847	18,847	20,521	(1,674)
Cemeteries	60,653	60,653	54,573	6,080
Soldiers Monument Commission	10,275	10,275	7,956	2,319
Planning and Community Development	198,477	198,477	207,363	(8,886)
Redevelopment Agency	6,430	6,430	1,843	4,587
Civil Service Commission	16,725	16,725	6,210	10,515
Friends of Main Street	20,357	20,357	15,268	5,089
	<u>2,411,212</u>	<u>2,424,212</u>	<u>2,678,171</u>	<u>(253,959)</u>

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**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET AND ACTUAL - GENERAL FUND - NON-GAAP BUDGETARY BASIS (CONTINUED)**

FOR THE YEAR ENDED JUNE 30, 2008

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with Final Budget - Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Expenditures:				
Library	\$ 196,756	\$ 196,756	\$ 196,756	\$ -
Miscellaneous	424,619	424,619	496,480	(71,861)
Waste disposal and recycling	412,614	412,614	355,293	57,321
Public safety:				
Police Department	2,546,599	2,546,599	2,731,261	(184,662)
Fire Department	386,874	386,874	358,850	28,024
Civil Preparedness	9,167	9,167	9,309	(142)
Winchester Fire Department	42,122	42,122	42,122	-
Ambulance	91,916	91,916	41,208	50,708
	<u>3,076,678</u>	<u>3,076,678</u>	<u>3,182,750</u>	<u>(106,072)</u>
Public works:				
Public Works Department	1,926,259	1,926,259	1,925,617	642
Streetlighting	199,239	199,239	120,494	78,745
	<u>2,125,498</u>	<u>2,125,498</u>	<u>2,046,111</u>	<u>79,387</u>
Health:				
Department of Health	113,267	113,267	110,116	3,151
Youth and Family Services	36,440	36,440	18,220	18,220
Paramedic	150,806	150,806	141,234	9,572
	<u>300,513</u>	<u>300,513</u>	<u>269,570</u>	<u>30,943</u>
Parks and recreation:				
Park and Recreation Department	206,243	206,243	236,264	(30,021)
Education:				
Board of Education	19,715,391	19,715,391	19,843,328	(127,937)
Program and project expenses	147,044	147,044	148,101	(1,057)

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**SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE -
BUDGET AND ACTUAL - GENERAL FUND - NON-GAAP BUDGETARY BASIS (CONTINUED)**

FOR THE YEAR ENDED JUNE 30, 2008

	<u>Budgeted Amounts</u>		<u>Actual</u>	<u>Variance with Final Budget - Positive (Negative)</u>
	<u>Original</u>	<u>Final</u>		
Expenditures:				
Debt service:				
Principal retirement	\$ 350,000	\$ 350,000	\$ 350,000	\$ -
Interest	<u>172,736</u>	<u>172,736</u>	<u>172,736</u>	<u>-</u>
	<u>522,736</u>	<u>522,736</u>	<u>522,736</u>	<u>-</u>
Capital outlay	<u>2,292,441</u>	<u>2,292,441</u>	<u>591,126</u>	<u>1,701,315</u>
Total expenditures	<u>31,831,745</u>	<u>31,844,745</u>	<u>30,566,686</u>	<u>1,278,059</u>
Deficiency of Revenues over Expenditures	(115,411)	(128,411)	(35,385)	93,026
Other Financing Sources (Uses):				
Transfers in	6,000	6,000	4,770	(1,230)
Transfers out	<u>(150,589)</u>	<u>(150,589)</u>	<u>(179,620)</u>	<u>(29,031)</u>
Deficiency of Revenues and Other Sources over Expenditures and Other Uses	\$ <u>(260,000)</u>	\$ <u>(273,000)</u>	(210,235)	\$ <u>62,765</u>
Fund Balance at Beginning of Year			<u>1,335,002</u>	
Fund Balance at End of Year			\$ <u><u>1,124,767</u></u>	

NONMAJOR GOVERNMENTAL FUNDS

Special Revenue Funds

Industrial Park #2 Fund - To account for revenues and expenditures for the marketing and sales of lots in the Town's second industrial park.

Cafeteria Fund - To account for the Child Nutrition Program. Revenues consist of sales of food and grant subsidies for nutrition.

Federal and State Education Grants Fund - To account for revenues and expenditures of various education grants.

Town Aid Roads Fund - To account for state grant revenues and expenditures for Town improved and unimproved roads.

Winchester Emergency Shelter Fund - To account for the state grant received for the Winchester Emergency Shelter.

Dog Fund - To account for the activities of the Town's Dog Warden, of which a portion of the fees must be paid to the State of Connecticut.

Brownfields Pilot Program - To account for a grant from the U.S. Environmental Protection Agency and related expenditures to study and redevelop several potentially contaminated manufacturing sites.

Infrastructure Assets - To account for revenues and expenditures relating to water improvements, drain improvements and lighting.

City Sidewalks Fund - To account for revenues and expenditures relating to the maintenance of sidewalks.

Elderly Enrichment Part I Fund - To account for the revenues and expenditures relating to day services for developmentally disabled individuals.

Soldiers Monument Fund - To account for the revenues and expenditures relating to general maintenance of the soldiers monument park.

Police Retirees Benefit Fund - To account for the revenues and expenditures relating to the police officers contributions to a retirement fund to pay for medical benefits.

Cemetery Association Trust Fund - To account for the revenues and expenditures relating to the maintenance of the Forest View Cemetery.

Let the Children Play Fund - To account for the revenue and expenditures for the playscape.

EFPTS Fund - To account for the activity for payment made by the Town of Winchester to the Federal and State for employee withholding taxes.

Soldiers Monument Restoration Fund - To account for the revenues and expenditures relating to the renovation of the monument structure at the soldiers monument park.

Skate Park Fund - To account for the revenue and expenditures for the maintenance of the skate park.

Bullet Proof Vests Fund - To account for the revenue and expenditures for the purchase of bullet proof vests for the police department.

Nitrogen Study TEPF Proceeds Fund - To account for the revenue and expenditures for Clean Water funds for the nitrogen removal at the wastewater treatment facility.

Highland Lake Catch Basin Fund - To account for the revenue and expenditures for the repairs to catch basins at the highland lake area.

DEP Fire Department Equipment Fund - To account for the revenue and expenditures for purchase of fire related equipment from a fund established by the State resultant from Department of Environment Protection fines against local manufacturers.

Sidewalks and Railings Fund - To account for the revenue and expenditures for the repairs to the railings on Main Street that overlook the Mad River.

PEEP Grant Fund - To account for the revenue and expenditures for a grant to assist families with medical care for children.

Day Care Center Playground Fund - To account for the revenue and expenditures for construction of a new playground at the Batcheller School.

Division Street Fund - To account for the revenues and expenditures for repairs made to the Division Street Bridge.

Village Green Improvements Fund - To account for the revenue and expenditures for improvements and repairs made to the East End Park.

Permanent Funds

Winchester School Trust Fund - To account for funds established to provide scholarships on an annual basis to local youth who excel in the school system.

Winchester Sinking Fund - To account for funds established for the retirement of debt. The fund balance must exceed \$75,000 before any funds can be utilized.

Forest View Cemetery Fund - This fund was established to accumulate donations and other resources, the income on which is used for the operation and maintenance of the Town's Forest View Cemetery and to purchase cemetery land.

Winchester Center Cemetery Fund - This fund was established to accumulate donations and other resources, the income on which is used for the operation and maintenance of the Winchester Center Cemetery and to purchase cemetery land.

Forest View Cemetery Chapel Trust Fund - This fund is used to account for the revenues and expenditures for the repairs and maintenance of the chapel located on the grounds of the Forest View Cemetery.

Crippled Children Trust Fund - This fund was established to provide funds for disabled children.

Winchester Memorial Park Fund - This fund was established to provide funds to make repairs and improvements to the Town of Winchester parks.

Jane A Nisbet Fund - This fund was established to accumulate interest with the income used for the operation and maintenance of the Forest View Cemetery.

Beverly Passbook Fund - This fund was established as a scholarship fund.

Other - To account for funds contributed to the Town, the income on which is used for decorating various grave sites and repairs and maintenance of the local parks.

TOWN OF WINCHESTER, CONNECTICUT

COMBINING BALANCE SHEET
NONMAJOR GOVERNMENTAL FUNDS

JUNE 30, 2008

Special Revenue Funds

	Industrial Park #2 Fund	Cafeteria Fund	Federal and State Education Grants Fund	Town Aid Roads Fund	Winchester Emergency Shelter Fund	Dog Fund	Brownfields Pilot Program	Infrastructure Assets	City Sidewalks Fund
ASSETS									
Cash and cash equivalents	\$ 343,141	\$ 2,893	\$	\$	\$	\$ 4,616	\$ 201	\$ 661	\$ 857
Due from other governments		37,496							
Due from other funds			132,386	186,237					
Other assets		1,703				5,001			
Total Assets	<u>\$ 343,141</u>	<u>\$ 42,092</u>	<u>\$ 132,386</u>	<u>\$ 186,237</u>	<u>\$ -</u>	<u>\$ 9,617</u>	<u>\$ 201</u>	<u>\$ 661</u>	<u>\$ 857</u>
LIABILITIES AND FUND BALANCES									
Liabilities:									
Accounts payable and accrued items	\$	\$	\$	\$	\$	\$ 74	\$	\$	\$
Deferred revenue			63,754						
Due to other governments	153,130		68,632			6,952			
Due to other funds	3,200					49,100	20,090	50,212	
Bond anticipation notes payable									
Total liabilities	<u>156,330</u>	<u>-</u>	<u>132,386</u>	<u>-</u>	<u>-</u>	<u>56,126</u>	<u>20,090</u>	<u>50,212</u>	<u>-</u>
Fund Balances:									
Reserved for purpose of trust									
Unreserved and undesignated	186,811	42,092		186,237		(46,509)	(19,889)	(49,551)	857
Total fund balances	<u>186,811</u>	<u>42,092</u>	<u>-</u>	<u>186,237</u>	<u>-</u>	<u>(46,509)</u>	<u>(19,889)</u>	<u>(49,551)</u>	<u>857</u>
Total Liabilities and Fund Balances	<u>\$ 343,141</u>	<u>\$ 42,092</u>	<u>\$ 132,386</u>	<u>\$ 186,237</u>	<u>\$ -</u>	<u>\$ 9,617</u>	<u>\$ 201</u>	<u>\$ 661</u>	<u>\$ 857</u>

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TOWN OF WINCHESTER, CONNECTICUT

COMBINING BALANCE SHEET (CONTINUED)
NONMAJOR GOVERNMENTAL FUNDS

JUNE 30, 2008

Special Revenue Funds

	<u>Elderly Enrichment Part I Fund</u>	<u>Soldiers Monument Fund</u>	<u>Police Retirees Benefit Fund</u>	<u>Cemetery Association Trust Fund</u>	<u>Let the Children Play Fund</u>	<u>EFPTS Fund</u>	<u>Soldiers Monument Restoration Fund</u>	<u>Skate Park Fund</u>	<u>Bullet Proof Vests Fund</u>
ASSETS									
Cash and cash equivalents	\$ 41,105	\$ 1,445	\$ 93,710	\$ 669	\$ -	\$ 1,239	\$ 97,653	\$ 7	\$ 2,716
Due from other governments									
Due from other funds									
Other assets									
Total Assets	<u>\$ 41,105</u>	<u>\$ 1,445</u>	<u>\$ 93,710</u>	<u>\$ 669</u>	<u>\$ -</u>	<u>\$ 1,239</u>	<u>\$ 97,653</u>	<u>\$ 7</u>	<u>\$ 2,716</u>
LIABILITIES AND FUND BALANCES									
Liabilities:									
Accounts payable and accrued items	\$ 10,409	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Deferred revenue									
Due to other governments									
Due to other funds	227		74,160						
Bond anticipation notes payable									
Total liabilities	<u>10,636</u>	<u>-</u>	<u>74,160</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund Balances:									
Reserved for purpose of trust									
Unreserved and undesignated	30,469	1,445	19,550	669	-	1,239	97,653	7	2,716
Total fund balances	<u>30,469</u>	<u>1,445</u>	<u>19,550</u>	<u>669</u>	<u>-</u>	<u>1,239</u>	<u>97,653</u>	<u>7</u>	<u>2,716</u>
Total Liabilities and Fund Balances	<u>\$ 41,105</u>	<u>\$ 1,445</u>	<u>\$ 93,710</u>	<u>\$ 669</u>	<u>\$ -</u>	<u>\$ 1,239</u>	<u>\$ 97,653</u>	<u>\$ 7</u>	<u>\$ 2,716</u>

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TOWN OF WINCHESTER, CONNECTICUT
COMBINING BALANCE SHEET (CONTINUED)
NONMAJOR GOVERNMENTAL FUNDS

JUNE 30, 2008

Special Revenue Funds

	Nitrogen Study TEPF Proceeds Fund	Highland Lake Catch Basin Fund	DEP Fire Department Equipment Fund	Sidewalks and Railings Fund	PEEP Grant Fund	Day Care Center Playground Fund	Division Street Fund	Village Green Improvements Fund
ASSETS								
Cash and cash equivalents	\$	\$ 4,734	\$	\$ 1,526	\$ 4	\$ 26,673	\$	\$
Due from other governments								23,091
Due from other funds							74,437	
Other assets								
Total Assets	\$ -	\$ 4,734	\$ -	\$ 1,526	\$ 4	\$ 26,673	\$ 74,437	\$ 23,091
LIABILITIES AND FUND BALANCES								
Liabilities:								
Accounts payable and accrued items	\$	\$	\$	\$	\$	\$	\$ 3,302	\$ 23,091
Deferred revenue				1,526				
Due to other governments								
Due to other funds		3,866						
Bond anticipation notes payable							157,500	
Total liabilities	-	3,866	-	1,526	-	-	160,802	23,091
Fund Balances:								
Reserved for purpose of trust								
Unreserved and undesignated		868			4	26,673	(86,365)	
Total fund balances	-	868	-	-	4	26,673	(86,365)	-
Total Liabilities and Fund Balances	\$ -	\$ 4,734	\$ -	\$ 1,526	\$ 4	\$ 26,673	\$ 74,437	\$ 23,091

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TOWN OF WINCHESTER, CONNECTICUT

COMBINING BALANCE SHEET (CONTINUED)
NONMAJOR GOVERNMENTAL FUNDS

JUNE 30, 2008

Permanent Funds

	Winchester School Trust Fund	Winchester Sinking Fund	Forest View Cemetery Fund	Winchester Center Cemetery Fund	Forest View Cemetery Chapel Trust Fund	Crippled Children Trust Fund
ASSETS						
Cash and cash equivalents	\$ 68,031	\$ 89,131	\$ 138,055	\$ 38,354	\$ 629	\$ 445
Due from other governments						
Due from other funds						
Other assets						
Total Assets	<u>\$ 68,031</u>	<u>\$ 89,131</u>	<u>\$ 138,055</u>	<u>\$ 38,354</u>	<u>\$ 629</u>	<u>\$ 445</u>
LIABILITIES AND FUND BALANCES						
Liabilities:						
Accounts payable and accrued items	\$	\$	\$	\$	\$	\$
Deferred revenue						
Due to other governments						
Due to other funds						
Bond anticipation notes payable						
Total liabilities	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Fund Balances:						
Reserved for purpose of trust	68,031	89,131	138,055	38,354		
Unreserved and undesignated					629	445
Total fund balances	<u>68,031</u>	<u>89,131</u>	<u>138,055</u>	<u>38,354</u>	<u>629</u>	<u>445</u>
Total Liabilities and Fund Balances	<u>\$ 68,031</u>	<u>\$ 89,131</u>	<u>\$ 138,055</u>	<u>\$ 38,354</u>	<u>\$ 629</u>	<u>\$ 445</u>

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TOWN OF WINCHESTER, CONNECTICUT
COMBINING BALANCE SHEET (CONTINUED)
NONMAJOR GOVERNMENTAL FUNDS

JUNE 30, 2008

Permanent Funds

	Winchester Memorial Park Fund	Jane A Nisbet Fund	Beverly Passbook Fund	Other	Total
ASSETS					
Cash and cash equivalents	\$ 14,054	\$ 7,780	\$ 7,007	\$ 159,092	\$ 1,146,428
Due from other governments					60,587
Due from other funds					393,060
Other assets					6,704
Total Assets	\$ 14,054	\$ 7,780	\$ 7,007	\$ 159,092	\$ 1,606,779
LIABILITIES AND FUND BALANCES					
Liabilities:					
Accounts payable and accrued items	\$	\$	\$	\$	\$ 36,876
Deferred revenue					65,280
Due to other governments					228,714
Due to other funds				3,141	203,996
Bond anticipation notes payable					157,500
Total liabilities	-	-	-	3,141	692,366
Fund Balances:					
Reserved for purpose of trust	14,054			155,951	503,576
Unreserved and undesignated		7,780	7,007		410,837
Total fund balances	14,054	7,780	7,007	155,951	914,413
Total Liabilities and Fund Balances	\$ 14,054	\$ 7,780	\$ 7,007	\$ 159,092	\$ 1,606,779

TOWN OF WINCHESTER, CONNECTICUT
COMBINING STATEMENTS OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES
NONMAJOR GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2008

	Special Revenue Funds							
	Industrial Park #2 Fund	Cafeteria Fund	Federal and State Education Grants Fund	Town Aid Roads Fund	Winchester Emergency Shelter Fund	Dog Fund	Brownfields Pilot Program	Infrastructure Assets
Revenues:								
Intergovernmental revenues	\$	\$ 242,826	\$ 903,627	\$	\$	\$	\$ 41,281	\$
Interest and dividends	5,039				15	112	63	
Charges for services		217,359						
Licenses, fees and permits						12,169		
Other revenue		18,927				1,722		
Total revenues	<u>5,039</u>	<u>479,112</u>	<u>903,627</u>	<u>-</u>	<u>15</u>	<u>14,003</u>	<u>41,344</u>	<u>-</u>
Expenditures:								
General government							41,175	
Public safety						43,011		
Public works				145,509				50,212
Education		486,634	903,627					
Capital outlay								
Debt service								
Total expenditures	<u>-</u>	<u>486,634</u>	<u>903,627</u>	<u>145,509</u>	<u>-</u>	<u>43,011</u>	<u>41,175</u>	<u>50,212</u>
Excess (Deficiency) of Revenues over Expenditures	5,039	(7,522)	-	(145,509)	15	(29,008)	169	(50,212)
Other Financing Sources (Uses):								
Transfers in				149,620		30,000		
Transfers out					(44)			
Net Change in Fund Balances	5,039	(7,522)	-	4,111	(29)	992	169	(50,212)
Fund Balances at Beginning of Year	<u>181,772</u>	<u>49,614</u>	<u>-</u>	<u>182,126</u>	<u>29</u>	<u>(47,501)</u>	<u>(20,058)</u>	<u>661</u>
Fund Balances at End of Year	<u>\$ 186,811</u>	<u>\$ 42,092</u>	<u>\$ -</u>	<u>\$ 186,237</u>	<u>\$ -</u>	<u>\$ (46,509)</u>	<u>\$ (19,889)</u>	<u>\$ (49,551)</u>

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TOWN OF WINCHESTER, CONNECTICUT

**COMBINING STATEMENTS OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES (CONTINUED)
NONMAJOR GOVERNMENTAL FUNDS**

FOR THE YEAR ENDED JUNE 30, 2008

	<u>Special Revenue Funds</u>							
	<u>City Sidewalks Fund</u>	<u>Elderly Enrichment Part I Fund</u>	<u>Soldiers Monument Fund</u>	<u>Police Retirees Benefit Fund</u>	<u>Cemetery Association Trust Fund</u>	<u>Let the Children Play Fund</u>	<u>EFPTS Fund</u>	<u>Soldiers Monument Restoration Fund</u>
Revenues:								
Intergovernmental revenues	\$	\$ 196,926	\$	\$	\$	\$	\$	\$
Interest and dividends	2	641	4	1,317	2	30	209	1,430
Charges for services								
Licenses, fees and permits								
Other revenue				5,620			5	450
Total revenues	<u>2</u>	<u>197,567</u>	<u>4</u>	<u>6,937</u>	<u>2</u>	<u>30</u>	<u>214</u>	<u>1,880</u>
Expenditures:								
General government		198,859		12,046		995		
Public safety								
Public works								
Education								
Capital outlay								
Debt service								
Total expenditures	<u>-</u>	<u>198,859</u>	<u>-</u>	<u>12,046</u>	<u>-</u>	<u>995</u>	<u>-</u>	<u>-</u>
Excess (Deficiency) of Revenues over Expenditures	2	(1,292)	4	(5,109)	2	(965)	214	1,880
Other Financing Sources (Uses):								
Transfers in								
Transfers out	<u>(2)</u>	<u>(2,200)</u>						
Net Change in Fund Balances	-	(3,492)	4	(5,109)	2	(965)	214	1,880
Fund Balances at Beginning of Year	<u>857</u>	<u>33,961</u>	<u>1,441</u>	<u>24,659</u>	<u>667</u>	<u>965</u>	<u>1,025</u>	<u>95,773</u>
Fund Balances at End of Year	<u>\$ 857</u>	<u>\$ 30,469</u>	<u>\$ 1,445</u>	<u>\$ 19,550</u>	<u>\$ 669</u>	<u>\$ -</u>	<u>\$ 1,239</u>	<u>\$ 97,653</u>

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TOWN OF WINCHESTER, CONNECTICUT

**COMBINING STATEMENTS OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES (CONTINUED)
NONMAJOR GOVERNMENTAL FUNDS**

FOR THE YEAR ENDED JUNE 30, 2008

	<u>Special Revenue Funds</u>							
	<u>Skate Park Fund</u>	<u>Bullet Proof Vests Fund</u>	<u>Nitrogen Study TEPF Proceeds Fund</u>	<u>Highland Lake Catch Basin Fund</u>	<u>DEP Fire Department Equipment Fund</u>	<u>Sidewalks and Railings Fund</u>	<u>PEEP Grant Fund</u>	<u>Day Care Center Playground Fund</u>
Revenues:								
Intergovernmental revenues	\$	\$	\$ 36,330	\$	\$	\$	\$	\$
Interest and dividends		39		72	11		46	
Charges for services								
Licenses, fees and permits								
Other revenue	7							
Total revenues	<u>7</u>	<u>39</u>	<u>36,330</u>	<u>72</u>	<u>11</u>	<u>-</u>	<u>46</u>	<u>-</u>
Expenditures:								
General government					1,044		3,201	
Public safety								
Public works								
Education								
Capital outlay			36,330					
Debt service								
Total expenditures	<u>-</u>	<u>-</u>	<u>36,330</u>	<u>-</u>	<u>1,044</u>	<u>-</u>	<u>3,201</u>	<u>-</u>
Excess (Deficiency) of Revenues over Expenditures	7	39	-	72	(1,033)	-	(3,155)	-
Other Financing Sources (Uses):								
Transfers in								
Transfers out								
Net Change in Fund Balances	7	39	-	72	(1,033)	-	(3,155)	-
Fund Balances at Beginning of Year	-	2,677	-	796	1,033	-	3,159	26,673
Fund Balances at End of Year	<u>\$ 7</u>	<u>\$ 2,716</u>	<u>\$ -</u>	<u>\$ 868</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 4</u>	<u>\$ 26,673</u>

(Continued on next page)

TOWN OF WINCHESTER, CONNECTICUT

**COMBINING STATEMENTS OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES (CONTINUED)
NONMAJOR GOVERNMENTAL FUNDS**

FOR THE YEAR ENDED JUNE 30, 2008

	<u>Special Revenue Funds</u>		<u>Permanent Funds</u>				
	<u>Division Street Fund</u>	<u>Village Green Improvements Fund</u>	<u>Winchester School Trust Fund</u>	<u>Winchester Sinking Fund</u>	<u>Forest View Cemetery Fund</u>	<u>Winchester Center Cemetery Fund</u>	<u>Forest View Cemetery Chapel Trust Fund</u>
Revenues:							
Intergovernmental revenues	\$ 680,023	\$ 79,663	\$	\$	\$	\$	\$
Interest and dividends			3,049	1,266	1,727	449	8
Charges for services							
Licenses, fees and permits							
Other revenue							
Total revenues	<u>680,023</u>	<u>79,663</u>	<u>3,049</u>	<u>1,266</u>	<u>1,727</u>	<u>449</u>	<u>8</u>
Expenditures:							
General government		79,663					
Public safety							
Public works							
Education			2,100				
Capital outlay	763,086						
Debt service	3,302						
Total expenditures	<u>766,388</u>	<u>79,663</u>	<u>2,100</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Excess (Deficiency) of Revenues over Expenditures	(86,365)	-	949	1,266	1,727	449	8
Other Financing Sources (Uses):							
Transfers in							
Transfers out					(1,723)	(438)	
Net Change in Fund Balances	(86,365)	-	949	1,266	4	11	8
Fund Balances at Beginning of Year	-	-	67,082	87,865	138,051	38,343	621
Fund Balances at End of Year	<u>\$ (86,365)</u>	<u>\$ -</u>	<u>\$ 68,031</u>	<u>\$ 89,131</u>	<u>\$ 138,055</u>	<u>\$ 38,354</u>	<u>\$ 629</u>

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TOWN OF WINCHESTER, CONNECTICUT
COMBINING STATEMENTS OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES (CONTINUED)
NONMAJOR GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2008

Permanent Funds

	Crippled Children Trust Fund	Winchester Memorial Park Fund	Jane A Nisbet Fund	Beverly Passbook Fund	Other	Total
Revenues:						
Intergovernmental revenues	\$	\$	\$	\$	\$	\$ 2,180,676
Interest and dividends	7	203	111	170	2,278	18,300
Charges for services						217,359
Licenses, fees and permits						12,169
Other revenue						26,731
Total revenues	<u>7</u>	<u>203</u>	<u>111</u>	<u>170</u>	<u>2,278</u>	<u>2,455,235</u>
Expenditures:						
General government						336,983
Public safety						43,011
Public works						195,721
Education						1,392,361
Capital outlay						799,416
Debt service						3,302
Total expenditures	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>2,770,794</u>
Excess (Deficiency) of Revenues over Expenditures	7	203	111	170	2,278	(315,559)
Other Financing Sources (Uses):						
Transfers in						179,620
Transfers out					(363)	(4,770)
Net Change in Fund Balances	7	203	111	170	1,915	(140,709)
Fund Balances at Beginning of Year	<u>438</u>	<u>13,851</u>	<u>7,669</u>	<u>6,837</u>	<u>154,036</u>	<u>1,055,122</u>
Fund Balances at End of Year	<u>\$ 445</u>	<u>\$ 14,054</u>	<u>\$ 7,780</u>	<u>\$ 7,007</u>	<u>\$ 155,951</u>	<u>\$ 914,413</u>

TOWN OF WINCHESTER, CONNECTICUT

NONMAJOR GOVERNMENTAL FUNDS

SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES
IN FUND BALANCES - BUDGET AND ACTUAL - TOWN AID
ROADS FUND AND DOG FUND - NON-GAAP BUDGETARY BASIS

FOR THE YEAR ENDED JUNE 30, 2008

	Town Aid Roads Fund			Dog Fund			Total		
	Revised Budget	Actual	Variance - Favorable (Unfavorable)	Revised Budget	Actual	Variance - Favorable (Unfavorable)	Revised Budget	Actual	Variance - Favorable (Unfavorable)
Revenues:									
License fees	\$	\$	\$ -	\$ 9,750	\$ 12,169	\$ 2,419	\$ 9,750	\$ 12,169	\$ 2,419
Miscellaneous revenues			-	2,000	1,834	(166)	2,000	1,834	(166)
Total revenues	<u>-</u>	<u>-</u>	<u>-</u>	<u>11,750</u>	<u>14,003</u>	<u>2,253</u>	<u>11,750</u>	<u>14,003</u>	<u>2,253</u>
Expenditures:									
Supplies and expenditures	<u>109,839</u>	<u>145,509</u>	<u>(35,670)</u>	<u>52,500</u>	<u>43,011</u>	<u>9,489</u>	<u>162,339</u>	<u>188,520</u>	<u>(26,181)</u>
Deficiency of Revenues over Expenditures	(109,839)	(145,509)	(35,670)	(40,750)	(29,008)	11,742	(150,589)	(174,517)	(23,928)
Other Financing Sources:									
Transfers in	<u>109,839</u>	<u>149,620</u>	<u>39,781</u>	<u>40,750</u>	<u>30,000</u>	<u>(10,750)</u>	<u>150,589</u>	<u>179,620</u>	<u>29,031</u>
Excess (Deficiency) of Revenues and Other Sources over Expenditures	<u>\$ -</u>	<u>4,111</u>	<u>\$ 4,111</u>	<u>\$ -</u>	<u>992</u>	<u>\$ 992</u>	<u>\$ -</u>	<u>5,103</u>	<u>\$ 5,103</u>
Fund Balances at Beginning of Year		<u>182,126</u>			<u>(47,501)</u>			<u>134,625</u>	
Fund Balances at End of Year		<u>\$ 186,237</u>			<u>\$ (46,509)</u>			<u>\$ 139,728</u>	

FIDUCIARY FUNDS

Agency Funds:

Town Deposit Fund - To account for funds used for public schools.

Student Activities Fund - To account for the Batcheller, Hinsdale and Pearson school activity funds.

Other - To account for performance bonds held by the Town.

AGENCY FUNDS

STATEMENT OF CHANGES IN ASSETS AND LIABILITIES

FOR THE YEAR ENDED JUNE 30, 2008

	<u>Balance June 30, 2007</u>	<u>Additions</u>	<u>Deductions</u>	<u>Balance June 30, 2008</u>
Town Deposit:				
Assets:				
Cash and cash equivalents	\$ 4,535	\$ 66	\$ 65	\$ 4,536
Liabilities:				
Fiduciary deposits	\$ 4,535	\$ 66	\$ 65	\$ 4,536
Student Activities:				
Assets:				
Cash and cash equivalents	\$ 34,227	\$ 85,568	\$ 98,224	\$ 21,571
Liabilities:				
Fiduciary deposits	\$ 34,227	\$ 85,568	\$ 98,224	\$ 21,571
Other:				
Assets:				
Cash and cash equivalents	\$ 20,571	\$ 10,215	\$ -	\$ 30,786
Liabilities:				
Fiduciary deposits	\$ 20,571	\$ 10,215	\$ -	\$ 30,786
Total - All Agency Funds:				
Assets:				
Cash and cash equivalents	\$ 59,333	\$ 95,849	\$ 98,289	\$ 56,893
Liabilities:				
Fiduciary deposits	\$ 59,333	\$ 95,849	\$ 98,289	\$ 56,893

SUPPLEMENTAL SCHEDULES

TOWN OF WINCHESTER, CONNECTICUT

GENERAL FUND

SCHEDULE OF PROPERTY TAXES LEVIED, COLLECTED AND OUTSTANDING

FOR YEAR ENDED JUNE 30, 2008

Grand List of October 1,	Due Date of Tax	New Levy and Uncollected Balance July 1, 2007	Lawful Corrections		Transfers to Suspense	Adjusted Tax Levies	Collections			Taxes Receivable June 30, 2008
			Additions	Deductions			Taxes	Interest and Liens	Total	
2006	7/1 and 1/1	\$ 20,391,956	\$ 31,120	\$ (144,405)	\$ (2,994)	\$ 20,275,677	\$ 19,734,036	\$ 224,256	\$ 19,958,292	\$ 541,641
2005	7/1 and 1/1	505,160	4,554	(8,194)	(72,130)	429,390	328,752	3,756	332,508	100,638
2004	7/1 and 1/1	95,690	842	(8,763)		87,769	64,874	741	65,615	22,895
2003*	7/1 and 1/1	138,076	704	(52,278)		86,502	31,287	357	31,644	55,215
Total Grand List		\$ 21,130,882	\$ 37,220	\$ (213,640)	\$ (75,124)	\$ 20,879,338	\$ 20,158,949	\$ 229,110	\$ 20,388,059	\$ 720,389

*Includes collection of this list and all prior

TOWN OF WINCHESTER, CONNECTICUT

SCHEDULES OF WATER AND SEWER RENTS LEVIED, COLLECTED AND OUTSTANDING

FOR THE YEAR ENDED JUNE 30, 2008

Water Rents:

Levy as of July 1,	New Levy and Uncollected Balance, July 1, 2007	Lawful Corrections	Adjusted Levy and Uncollected Balance	Collections			Water Rents Receivable, June 30, 2008
				Rents	Interest and Liens	Total	
2006	\$ 1,567,966	\$ (52,569)	\$ 1,515,397	\$ 1,421,395	\$ 46,147	\$ 1,467,542	\$ 94,002
2005	136,154	(1,618)	134,536	104,453	3,391	107,844	30,083
2004*	138,950	494	139,444	26,874	872	27,746	112,570
	<u>\$ 1,843,070</u>	<u>\$ (53,693)</u>	<u>\$ 1,789,377</u>	<u>\$ 1,552,722</u>	<u>\$ 50,410</u>	<u>\$ 1,603,132</u>	<u>\$ 236,655</u>

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Sewer Rents:

Levy as of July 1,	New Levy and Uncollected Balance, July 1, 2007	Lawful Corrections	Adjusted Levy and Uncollected Balance	Collections			Sewer Rents Receivable, June 30, 2008
				Rents	Interest and Liens	Total	
2006	\$ 1,071,469	\$ (39,816)	\$ 1,031,653	\$ 975,203	\$ 35,971	\$ 1,011,174	\$ 56,450
2005	94,637	(1,936)	92,701	69,422	2,561	71,983	23,279
2004*	58,058	250	58,308	14,096	520	14,616	44,212
	<u>\$ 1,224,164</u>	<u>\$ (41,502)</u>	<u>\$ 1,182,662</u>	<u>\$ 1,058,721</u>	<u>\$ 39,052</u>	<u>\$ 1,097,773</u>	<u>\$ 123,941</u>

* Includes levies of 2004 and prior

Source: Town of Winchester, Connecticut, Collector of Revenue.

STATISTICAL SECTION INFORMATION

The objectives of statistical section information are to provide financial statement users with additional historical perspective, context and detail to assist in using the information in the financial statements, notes to financial statements and required supplementary information to understand and assess economic condition.

Statistical section information is presented in the following categories:

- *Financial trends information* is intended to assist users in understanding and assessing how financial position has changed over time.
- *Revenue capacity information* is intended to assist users in understanding and assessing the factors affecting the ability to generate *own-source revenues* (property taxes, charges for services, etc.).
- *Debt capacity information* is intended to assist users in understanding and assessing debt burden and the ability to issue additional debt.
- *Demographic and economic information* is intended 1) to assist users in understanding the socioeconomic environment and 2) to provide information that facilitates comparisons of financial statement information over time and among governments.
- *Operating information* is intended to provide contextual information about operations and resources to assist readers in using financial statement information to understand and assess economic condition.

The accompanying tables are presented in the above order. Refer to the Table of Contents for applicable page number locations.

Sources: Unless otherwise noted, the information in the tables is derived from the comprehensive annual financial reports for the relevant year.

NET ASSETS BY COMPONENT

SINCE INCEPTION OF GASB 34
(Accrual Basis of Accounting)

	FISCAL YEAR					
	2003	2004	2005	2006	2007	2008
Governmental Activities:						
Invested in capital assets, net of related debt	\$ 25,729,473	\$ 25,863,702	\$ 23,506,325	\$ 26,309,934	\$ 37,596,274	\$ 40,755,815
Restricted	415,260	418,871	423,589	429,610	432,864	503,576
Unrestricted	<u>3,139,372</u>	<u>3,599,311</u>	<u>5,142,363</u>	<u>1,135,393</u>	<u>4,630,810</u>	<u>1,328,438</u>
Total Governmental Activities Net Assets	<u>\$ 29,284,105</u>	<u>\$ 29,881,884</u>	<u>\$ 29,072,277</u>	<u>\$ 27,874,937</u>	<u>\$ 42,659,948</u>	<u>\$ 42,587,829</u>
Business-Type Activities:						
Invested in capital assets, net of related debt	\$ 25,970,626	\$ 25,895,701	\$ 26,117,487	\$ 27,630,867	\$ 31,606,447	\$ 31,481,209
Unrestricted	<u>1,553,796</u>	<u>1,363,735</u>	<u>1,419,937</u>	<u>884,603</u>	<u>882,617</u>	<u>509,720</u>
Total Business-Type Activities Net Assets	<u>\$ 27,524,422</u>	<u>\$ 27,259,436</u>	<u>\$ 27,537,424</u>	<u>\$ 28,515,470</u>	<u>\$ 32,489,064</u>	<u>\$ 31,990,929</u>
Primary Government:						
Invested in capital assets, net of related debt	\$ 51,700,099	\$ 51,759,403	\$ 49,623,812	\$ 53,940,801	\$ 69,202,721	\$ 72,237,024
Restricted	415,260	418,871	423,589	429,610	432,864	503,576
Unrestricted	<u>4,693,168</u>	<u>4,963,046</u>	<u>6,562,300</u>	<u>2,019,996</u>	<u>5,513,427</u>	<u>1,838,158</u>
Total Primary Government Net Assets	<u>\$ 56,808,527</u>	<u>\$ 57,141,320</u>	<u>\$ 56,609,701</u>	<u>\$ 56,390,407</u>	<u>\$ 75,149,012</u>	<u>\$ 74,578,758</u>

Note: The Town began to report accrual information when it implemented GASB Statement No. 34 during fiscal year June 30, 2003.

CHANGES IN NET ASSETS
SINCE INCEPTION OF GASB 34
(Accrual Basis of Accounting)

	FISCAL YEAR					
	2003	2004	2005	2006	2007	2008
Expenses:						
Governmental activities:						
Board of Education	\$ 18,541,355	\$ 18,848,278	\$ 19,134,392	\$ 20,428,332	\$ 21,551,084	\$ 26,648,882
Public safety	3,124,233	3,166,696	3,475,885	4,009,300	3,971,722	3,936,737
Public works	2,779,172	1,788,829	3,021,111	3,138,955	3,370,104	3,086,803
General government	3,721,405	2,466,584	3,044,126	3,550,359	2,571,804	3,143,876
Welfare	58,331	47,109	28,224	26,443		
Health	248,171	187,641	218,918	275,401	284,419	269,570
Parks and recreation	273,268	300,769	270,071	265,436	315,423	280,558
Library	213,597	197,054	205,882	209,543	191,025	196,756
Waste disposal and recycling	596,924	477,669	407,666	482,881	327,548	355,293
Interest on long-term debt	288,536	244,728	227,614	183,875	150,320	254,313
Total governmental activities expenses	<u>29,844,992</u>	<u>27,725,357</u>	<u>30,033,889</u>	<u>32,570,525</u>	<u>32,733,449</u>	<u>38,172,788</u>
Business-type activities:						
Water	2,049,799	1,853,696	1,491,865	1,560,548	1,777,621	2,008,912
Sewer	1,789,526	1,724,658	1,621,403	1,703,944	1,741,196	1,808,430
Total business-type activities expenses	<u>3,839,325</u>	<u>3,578,354</u>	<u>3,113,268</u>	<u>3,264,492</u>	<u>3,518,817</u>	<u>3,817,342</u>
Total Primary Government Expenses	<u>\$ 33,684,317</u>	<u>\$ 31,303,711</u>	<u>\$ 33,147,157</u>	<u>\$ 35,835,017</u>	<u>\$ 36,252,266</u>	<u>\$ 41,990,130</u>
Program Revenues:						
Governmental activities:						
Charges for services:						
Board of Education	\$	\$	\$ 231,521	\$ 473,193	\$ 202,715	\$ 217,359
Public safety				342,192	331,138	272,387
Public works				239,353	146,010	18,895
General government	939,600	391,083	311,660	233,135	234,063	214,367
Parks and recreation			21,000			55,578
Operating grants and contributions	8,507,762	8,407,231	8,563,656	9,507,076	10,203,048	14,018,112
Capital grants and contributions	1,069,819	640,055	733,878	378,290	1,330,607	1,430,470
Total governmental activities program revenues	<u>10,517,181</u>	<u>9,438,369</u>	<u>9,861,715</u>	<u>11,173,239</u>	<u>12,447,581</u>	<u>16,227,168</u>
Business-type activities:						
Water:						
Charges for services	3,329,450	1,771,612	1,865,882	1,591,516	1,561,408	1,564,815
Capital grants and contributions				1,123,379	100,727	
Sewer:						
Charges for services	1,288,645	1,300,159	1,283,045	1,300,972	1,214,181	1,259,016
Capital grants and contributions						266,251
Total business-type activities program revenues	<u>4,618,095</u>	<u>3,071,771</u>	<u>3,148,927</u>	<u>4,015,867</u>	<u>2,876,316</u>	<u>3,090,082</u>
Total Primary Government Program Revenues	<u>\$ 15,135,276</u>	<u>\$ 12,510,140</u>	<u>\$ 13,010,642</u>	<u>\$ 15,189,106</u>	<u>\$ 15,323,897</u>	<u>\$ 19,317,250</u>
Net revenues (expenses):						
Governmental activities	\$ (19,327,811)	\$ (18,286,988)	\$ (20,172,174)	\$ (21,397,286)	\$ (20,285,868)	\$ (21,945,620)
Business-type activities	<u>778,770</u>	<u>(506,583)</u>	<u>35,659</u>	<u>751,375</u>	<u>(642,501)</u>	<u>(727,260)</u>
Total Primary Government Net Expense	<u>\$ (18,549,041)</u>	<u>\$ (18,793,571)</u>	<u>\$ (20,136,515)</u>	<u>\$ (20,645,911)</u>	<u>\$ (20,928,369)</u>	<u>\$ (22,672,880)</u>
General Revenues and Other						
Changes in Net Assets:						
Governmental activities:						
Property taxes	\$ 15,847,789	\$ 16,914,799	\$ 17,629,149	\$ 18,954,951	\$ 19,416,214	\$ 20,563,030
Grants and contributions not restricted to specific programs	1,202,028	814,095	1,030,388	773,402	847,448	860,523
Unrestricted investment earnings	77,553	65,183	74,540	333,180	396,785	116,768
Miscellaneous	463,967	1,324,515	867,740	364,529	213,563	556,727
Transfers	(212,780)	(233,825)	(233,825)	(226,116)	(218,408)	(223,547)
Total governmental activities	<u>17,378,557</u>	<u>18,884,767</u>	<u>19,367,992</u>	<u>20,199,946</u>	<u>20,655,602</u>	<u>21,873,501</u>
Business-type activities:						
Unrestricted investment earnings	15,212	7,772	8,504	555	13,447	5,578
Transfers	212,780	233,825	233,825	226,116	218,408	223,547
Total business-type activities	<u>227,992</u>	<u>241,597</u>	<u>242,329</u>	<u>226,671</u>	<u>231,855</u>	<u>229,125</u>
Total Primary Government	<u>\$ 17,606,549</u>	<u>\$ 19,126,364</u>	<u>\$ 19,610,321</u>	<u>\$ 20,426,617</u>	<u>\$ 20,887,457</u>	<u>\$ 22,102,626</u>
Change in Net Assets:						
Governmental activities	\$ (1,949,254)	\$ 597,779	\$ (804,182)	\$ (1,197,340)	\$ 369,734	\$ (72,119)
Business-type activities	<u>1,006,762</u>	<u>(264,986)</u>	<u>277,988</u>	<u>978,046</u>	<u>(410,646)</u>	<u>(498,135)</u>
Total Primary Government	<u>\$ (942,492)</u>	<u>\$ 332,793</u>	<u>\$ (526,194)</u>	<u>\$ (219,294)</u>	<u>\$ (40,912)</u>	<u>\$ (570,254)</u>

Note: The Town began to report accrual information when it implemented GASB Statement No. 34 during fiscal year June 30, 2003.

TOWN OF WINCHESTER, CONNECTICUT
FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)

	FISCAL YEAR									
	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
General Fund:										
Reserved	\$ 453,670	\$ 300,603	\$ 794,806	\$ 482,665	\$ 299,846	\$ 79,770	\$ 278,101	\$ 86,833	\$ 298,934	\$ 85,163
Unreserved	1,209,800	1,218,931	966,453	1,760,016	506,795	623,576	544,693	1,255,876	1,335,002	1,124,767
Total General Fund	\$ 1,663,470	\$ 1,519,534	\$ 1,761,259	\$ 2,242,681	\$ 806,641	\$ 703,346	\$ 822,794	\$ 1,342,709	\$ 1,633,936	\$ 1,209,930
All other governmental funds:										
Reserved	\$ 457,218	\$ 466,067	\$ 478,808	\$ 486,543	\$ 415,260	\$ 418,871	\$ 423,589	\$ 429,610	\$ 432,864	\$ 503,576
Unreserved, reported in:										
Special revenue funds	625,448	519,124	655,975	736,120	715,890	861,087	707,598	420,389	612,716	223,163
Capital projects funds	(112,500)							(1,384,871)	(4,161,383)	(6,025,566)
Permanent funds					55,424	55,424	55,424	56,654	60,017	15,861
Total All Other Governmental Funds	\$ 970,166	\$ 985,191	\$ 1,134,783	\$ 1,222,663	\$ 1,186,574	\$ 1,335,382	\$ 1,186,611	\$ (478,218)	\$ (3,055,786)	\$ (5,282,966)

TOWN OF WINCHESTER, CONNECTICUT
REVENUES, EXPENDITURES AND CHANGES IN
FUND BALANCE - GOVERNMENTAL FUNDS

LAST TEN FISCAL YEARS
(Modified Accrual Basis of Accounting)

	FISCAL YEAR									
	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
Revenues:										
Property taxes, interest and lien fees	\$ 13,300,525	\$ 14,732,226	\$ 14,730,409	\$ 16,105,541	\$ 16,113,787	\$ 17,132,182	\$ 17,927,617	\$ 19,108,386	\$ 19,601,927	\$ 20,388,059
Intergovernmental revenues	10,531,731	10,677,304	11,250,241	10,400,837	11,220,411	10,106,349	10,558,291	11,131,132	12,626,070	16,537,291
Other local revenues	1,318,947	1,405,661	1,321,730	2,206,382	1,324,316	1,780,781	1,521,060	1,758,185	1,524,274	1,589,592
Total revenues	<u>25,151,203</u>	<u>26,815,191</u>	<u>27,302,380</u>	<u>28,712,760</u>	<u>28,658,514</u>	<u>29,019,312</u>	<u>30,006,968</u>	<u>31,997,703</u>	<u>33,752,271</u>	<u>38,514,942</u>
Expenditures:										
Current:										
Board of Education	13,911,424	15,444,644	15,086,605	16,499,732	18,425,151	18,575,281	18,843,705	20,176,258	21,488,430	26,571,531
Program and project expenses	1,904,729	1,694,591	2,686,456	1,777,416	328,219	166,940	271,113	383,711	234,527	389,932
Public safety	1,709,615	1,808,608	1,753,790	1,753,297	1,629,396	2,773,315	2,907,800	2,980,556	3,150,570	3,223,021
Public works	2,503,391	2,616,981	2,496,971	2,606,798	2,568,696	1,608,201	1,718,970	1,974,790	1,887,870	2,250,074
Miscellaneous	703,224	986,712	859,513	991,644	406,150	296,146	525,500	566,482	366,864	496,431
General government	1,142,889	1,323,374	1,330,117	1,459,465	2,555,415	2,408,979	2,661,931	2,921,405	2,790,524	3,033,420
Welfare	51,035	43,646	49,875	44,654	51,388	43,030	25,792			
Health	129,032	125,491	210,311	182,310	225,374	176,959	201,516	249,080	280,759	269,570
Parks and recreation	160,397	183,975	173,821	168,163	199,518	194,856	204,951	240,303	244,475	236,411
Library	175,000	199,333	174,533	196,980	193,976	185,836	189,516	189,516	191,025	196,756
Waste disposal and recycling	492,602	514,065	532,517	571,156	542,091	450,476	375,260	436,730	327,548	355,293
Debt service:										
Principal	450,000	450,000	450,000	375,000	414,031	375,000	375,000	375,000	375,000	350,000
Interest	299,076	259,105	222,054	192,843	289,627	245,818	220,390	187,145	153,591	257,365
Capital outlay	774,379	1,244,671	842,844	1,290,000	2,521,836	1,461,133	1,281,022	3,140,511	4,355,994	3,543,774
Total expenditures	<u>24,406,793</u>	<u>26,895,196</u>	<u>26,869,407</u>	<u>28,109,458</u>	<u>30,350,868</u>	<u>28,961,970</u>	<u>29,802,466</u>	<u>33,821,487</u>	<u>35,847,177</u>	<u>41,173,578</u>
Excess (Deficiency) of Revenues over Expenditures	<u>744,410</u>	<u>(80,005)</u>	<u>432,973</u>	<u>603,302</u>	<u>(1,692,354)</u>	<u>57,342</u>	<u>204,502</u>	<u>(1,823,784)</u>	<u>(2,094,906)</u>	<u>(2,658,636)</u>
Other Financing Sources (Uses):										
Issuance of capital lease	184,000	277,353	277,353	111,000	433,004	221,996		904,986	26,973	230,996
Transfers in	510,677	328,413	205,951	205,922	110,084	97,606	149,746	167,578	336,030	184,390
Transfers out	(844,053)	(654,672)	(524,960)	(350,922)	(322,864)	(331,431)	(383,571)	(393,694)	(554,438)	(407,937)
Total other financing sources (uses)	<u>(149,376)</u>	<u>(48,906)</u>	<u>(41,656)</u>	<u>(34,000)</u>	<u>220,224</u>	<u>(11,829)</u>	<u>(233,825)</u>	<u>678,870</u>	<u>(191,435)</u>	<u>7,449</u>
Net Change in Fund Balances	595,034	(128,911)	391,317	569,302	(1,472,130)	45,513	(29,323)	(1,144,914)	(2,286,341)	(2,651,187)
Fund Balance at Beginning of Year	<u>2,038,604</u>	<u>2,633,638</u>	<u>2,504,727</u>	<u>2,896,044</u>	<u>3,465,346</u>	<u>1,993,216</u>	<u>2,038,729</u>	<u>2,009,406</u>	<u>864,492</u>	<u>(1,421,849)</u>
Fund Balance at End of Year	<u>\$ 2,633,638</u>	<u>\$ 2,504,727</u>	<u>\$ 2,896,044</u>	<u>\$ 3,465,346</u>	<u>\$ 1,993,216</u>	<u>\$ 2,038,729</u>	<u>\$ 2,009,406</u>	<u>\$ 864,492</u>	<u>\$ (1,421,849)</u>	<u>\$ (4,073,036)</u>
Debit Service as a Percentage to Noncapital Expenditures	3.24%	2.80%	2.59%	2.10%	2.42%	2.26%	2.05%	1.76%	1.68%	1.63%

TOWN OF WINCHESTER, CONNECTICUT
ASSESSED AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN FISCAL YEARS
(In Thousands)

Fiscal Year	Real Property		Personal Property		Tax Exempt Property	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value
	Residential Property	Commercial Property	Motor Vehicles	Other					
1999	\$ 299,137	\$ 53,433	\$ 43,797	\$ 41,607	\$ 10,159	\$ 427,815	30.16 %	\$ 611,164	70.0 %
2000	302,073	44,034	45,795	48,437	12,056	428,283	33.62	611,833	70.0
2001	281,785	26,025	50,255	90,638	14,225	434,478	33.17	620,683	70.0
2002	280,337	50,970	52,791	70,945	15,525	439,518	35.84	627,883	70.0
2003	282,652	50,015	54,144	72,039	16,613	442,237	35.58	631,767	70.0
2004	377,110	62,470	56,165	77,371	13,118	559,998	30.12	799,997	70.0
2005	380,056	61,152	54,294	76,011	10,856	560,657	31.20	800,938	70.0
2006	383,948	61,571	58,667	76,673	8,773	572,086	32.98	817,265	70.0
2007	392,177	62,891	59,924	78,316	8,960	584,348	33.34	834,783	70.0
2008	394,682	63,293	60,307	78,816	9,017	588,080	24.67	840,114	70.0

Source: Town Assessor's office

Note: By state law property is assessed at 70% of actual value with periodic revaluation of real property.

The estimated actual amount is the equalized grand list which is estimated by the State of Connecticut, Office of Policy and Management.

TOWN OF WINCHESTER, CONNECTICUT

PRINCIPAL TAXPAYERS

CURRENT YEAR AND NINE YEARS AGO

	2008				1999		
	Taxable Assessed Value	Rank	Percentage of Gross Taxable Assessed Grand List		Taxable Assessed Value	Rank	Percentage of Gross Taxable Assessed Grand List
Nineteen Twenty Three St Marks I	\$ 9,984,380	1	1.72 %	Howmet Turbine	\$ 6,287,090	1	1.47 %
Connecticut Light and Power Co	7,201,540	2	1.24	Ledgebrook LLC Trustee	4,894,780	2	1.14
Howmet Casting and Services	6,607,050	3	1.14	Connecticut Light and Power Co	4,447,046	3	1.04
Yankee Gas	4,606,173	4	0.79	Yankee Gas	2,659,258	4	0.62
Litchfield Gardens Apartments	3,226,860	5	0.56	Litchfield Gardens Apartments	2,197,530	5	0.51
Barden Corporation *	3,072,600	6	0.53	SKF USA	2,150,027	6	0.50
Electric Motion	2,586,760	7	0.45	Homer D Bronson Co	2,056,066	7	0.48
Stop and Shop Supermarket	2,178,930	8	0.38	Winsted Precision Ball	1,794,244	8	0.42
Litchfield Heights Apartments	2,109,170	9	0.36	Reynolds and Reynolds	1,345,081	9	0.31
Gilbert Clock Properties	2,051,000	10	0.03	Litchfield Heights Apartments	1,343,240	10	0.31
	<u>\$ 43,624,463</u>		<u>7.20 %</u>		<u>\$ 29,174,362</u>		<u>6.80 %</u>

Source: Town Assessor's office

* Formerly Winsted Precision Ball

PROPERTY TAX LEVIES AND COLLECTIONS

LAST TEN FISCAL YEARS

Fiscal Year	Taxes Levied for the Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
1999	\$ 12,978,000	\$ 12,406,968	95.60 %	\$ 562,657	\$ 12,969,625	99.94 %
2000	14,522,678	13,912,726	95.80	566,147	14,478,873	99.70
2001	14,580,000	14,040,540	96.30	492,299	14,532,839	99.68
2002	15,965,395	15,374,675	96.30	496,399	15,871,074	99.41
2003	15,977,098	15,353,991	96.10	517,993	15,871,984	99.34
2004	17,015,152	16,368,576	96.20	532,066	16,900,642	99.33
2005	17,648,739	17,172,223	97.30	354,350	17,526,573	99.31
2006	18,941,101	18,498,146	97.66	365,650	18,863,796	99.59
2007	19,521,627	19,016,468	97.41	425,120	19,441,588	97.41
2008	20,275,676	19,734,037	97.33	-	19,734,037	99.59

Source: Town Assessor's office and Finance office

TOWN OF WINCHESTER, CONNECTICUT
RATIO OF NET GENERAL BONDED DEBT TO
ASSESSED VALUE AND NET GENERAL BONDED DEBT PER CAPITA
LAST TEN FISCAL YEARS

Fiscal Year	General Bonded Debt		Percentage of Actual Taxable Value of Property(1)	Per Capita	Other Governmental Activities Debt		Business-Type Activities		Total Primary Government	Percentage of Personal Income (2)	Per Capita
	General Obligation Bonds	Notes			Capital Leases	Other	General Obligation Bonds	Notes			
1999	\$ 3,830,000	\$ 112,500	0.92 %	\$ 348	\$ 560,895		\$ 15,307,485		\$ 19,810,880	0.08 %	\$ 1,796
2000	3,380,000		0.79	306	642,552		14,433,700		18,456,252	0.12	1,731
2001	2,930,000		0.67	275	478,029		13,559,915		16,967,944	0.13	1,523
2002	2,555,000		0.58	229	390,686		12,686,130		15,631,816	0.14	1,453
2003	2,180,000		0.49	203	653,147		11,775,545		14,608,692	0.15	1,355
2004	1,805,000		0.32	167	672,949		11,085,000		13,562,949	0.17	1,246
2005	1,430,000		0.26	131	453,620		10,155,000		12,038,620	0.19	1,109
2006	1,055,000	4,515,000	0.97	513	1,273,302		9,185,000		16,028,302	0.14	1,476
2007	680,000	6,399,000	1.21	652	935,290		8,235,000		16,249,290	0.14	1,485
2008	330,000	6,151,000	1.10	597	844,498		7,880,000		15,205,498	0.14	1,495

(1) See Table 5 for taxable property value data

(2) See Table 11 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year.

SCHEDULE OF DEBT LIMITATION

JUNE 30, 2008

Total Tax Collections, Including Interest and Lien Fees, for Current Fiscal Year	\$ 20,388,059
Reimbursement for Revenue Loss on:	
Tax relief for elderly and disabled	63,387
Private property tax exemptions	249,742
Manufacturers PILOT grant	303,074
Motor boats	<u>14,829</u>
Base	<u><u>\$ 21,019,091</u></u>

	<u>General Long-Term Debt</u>			
	<u>General</u>		<u>Urban</u>	
	<u>Purposes</u>	<u>Schools</u>	<u>Renewal</u>	<u>Enterprise</u>
	(2.25 x base)	(4.50 x base)	(3.25 x base)	(3.75 x base)
Debt Limitation:				
Statutory debt limits by function	\$ <u>47,292,955</u>	\$ <u>94,585,910</u>	\$ <u>68,312,046</u>	\$ <u>78,821,591</u>
Debt:				
Bonds payable	330,000			7,280,000
Bond anticipation notes payable	6,151,000			
Bonds authorized but unissued	1,399,830	324,445		890,250
Less school building grants		<u>(215,572)</u>		
	<u>7,880,830</u>	<u>108,873</u>	<u>-</u>	<u>8,170,250</u>
Debt Limitation in Excess of Debt*	<u><u>\$ 39,412,125</u></u>	<u><u>\$ 94,477,037</u></u>	<u><u>\$ 68,312,046</u></u>	<u><u>\$ 70,651,341</u></u>

*In no event shall total debt exceed seven times annual receipts from taxation. The maximum amount permitted under this formula would be approximately \$147,133,637.

TOWN OF WINCHESTER, CONNECTICUT

LEGAL DEBT MARGIN INFORMATION

LAST TEN FISCAL YEARS

	FISCAL YEAR									
	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
Debt limit	\$ 97,199,207	\$ 107,796,633	\$ 108,337,873	\$ 113,450,302	\$ 117,121,347	\$ 123,193,056	\$ 130,083,548	\$ 137,419,520	\$ 140,903,455	\$ 147,133,637
Total net debt applicable to limit	<u>19,249,985</u>	<u>17,813,700</u>	<u>16,489,915</u>	<u>15,241,130</u>	<u>13,955,545</u>	<u>12,890,000</u>	<u>11,585,000</u>	<u>14,755,000</u>	<u>17,236,317</u>	<u>16,159,953</u>
Legal Debt Margin	<u>\$ 77,949,222</u>	<u>\$ 89,982,933</u>	<u>\$ 91,847,958</u>	<u>\$ 98,209,172</u>	<u>\$ 103,165,802</u>	<u>\$ 110,303,056</u>	<u>\$ 118,498,548</u>	<u>\$ 122,664,520</u>	<u>\$ 123,667,138</u>	<u>\$ 130,973,684</u>
Total net debt applicable to the limit as a percentage of debt limit	19.80%	16.53%	15.22%	13.43%	11.92%	10.46%	8.91%	10.74%	12.23%	10.98%

Note: The State of Connecticut General Statutes require that in no event shall the total debt of the Town exceed seven (7) times the annual receipts from taxation. The calculation of the 2008 debt limit can be found on Table 9 of this report.

TOWN OF WINCHESTER, CONNECTICUT
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS

Fiscal Year	Population	Personal Income (thousands of dollars)	Per Capita Personal Income	Median Age	Education Level in Years of Schooling	School Enrollment (1)	Unemployment Rate (2)
1999	11,033	\$ 16,741	\$ 1,517	40	12+	1,188	3.8 %
2000	10,664	22,589	2,118	40	12+	1,153	2.5
2001	11,140	22,589	2,028	40	12+	1,119	3.7
2002	10,755	22,589	2,100	40	12+	1,165	5.8
2003	10,781	22,589	2,095	40	12+	1,129	8.1
2004	10,889	22,589	2,074	40	12+	1,106	6.4
2005	10,857	22,589	2,081	40	12+	1,088	5.9
2006	10,857	22,589	2,081	40	12+	1,094	4.9
2007	10,857	22,589	2,081	40	12+	1,094	4.9
2008	10,857	22,589	2,081	40	12+	1,094	4.9

Sources: Population, personal income, median age and education level provided by U.S. Department of Commerce, Bureau of Census and Department of Health Services, State of Connecticut

- (1) Town of Winchester, Board of Education.
(2) State of Connecticut, Department of Labor.

PRINCIPAL EMPLOYERS

CURRENT YEAR AND PRIOR YEAR*

	2008			2007		
	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Town Employment</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Town Employment</u>
Town of Winchester	\$ 270	1	0.05 %	\$ 270	1	0.05 %
Howmet Corporation	185	2	0.03	185	2	0.03
Electric Motion	140	3	0.02	140	3	0.02
NW CT Community College	100	4	0.02	100	4	0.02
Northwest Community Bank	85	5	0.01	85	5	0.01
Homer D Bronson Co	70	6	0.01	70	6	0.01
Foothills Visiting Nurse/Home Care	65	7	0.01	65	7	0.01
ICS	55	8	0.01	55	8	0.01
Sterling Sintered Technologies	55	9	0.01	55	9	0.01
SCASCO	40	10	0.01	40	10	0.01
SKF/MRC Plain Bearings	31	11	0.01	31	11	0.01
	<u>\$ 1,096</u>		<u>0.19 %</u>	<u>\$ 1,096</u>		<u>0.19 %</u>

Source: Town of Winchester Planning Department

* Data previous to 2005 is not available.

TOWN OF WINCHESTER, CONNECTICUT
FULL-TIME EQUIVALENT GOVERNMENT EMPLOYEES BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS

	FISCAL YEAR									
	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
<u>General Government</u>										
Management services	2.0	2.0	2.0	2.0	2.0	4.0	8.0	8.0	8.0	8.0
Finance	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0
Planning	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0	2.0
Building	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0	3.0
Other	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0	7.0
<u>Public Safety</u>										
Officers	23.0	23.0	23.0	23.0	23.0	23.0	24.0	24.0	24.0	24.0
Civilians	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0	5.0
<u>Public Works</u>										
	17.0	17.0	17.0	17.0	17.0	18.0	19.0	19.0	19.0	19.0
<u>Parks and Recreation</u>										
	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
<u>Water and Sewer Authority</u>										
	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0	10.0
<u>Human Services</u>										
	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
<u>Town Properties</u>										
	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0	1.0
<u>Board of Education</u>										
Certified	99.0	99.0	99.0	101.0	102.0	102.0	104.0	102.0	108.0	102.0
Noncertified	93.0	93.0	93.0	89.0	87.0	91.0	94.0	94.0	91.0	88.0
Total	<u>270.0</u>	<u>270.0</u>	<u>270.0</u>	<u>268.0</u>	<u>267.0</u>	<u>274.0</u>	<u>285.0</u>	<u>283.0</u>	<u>286.0</u>	<u>277.0</u>

Sources: Various Town departments

Notes: A full-time employee is scheduled to work 1,976 hours per year (including vacation and sick leave). Full-time equivalent employment is calculated by dividing total labor hours by 1,976.

**TOWN OF WINCHESTER, CONNECTICUT
OPERATING INDICATORS BY FUNCTION/PROGRAM**

TABLE 14

LAST TEN FISCAL YEARS

	FISCAL YEAR									
	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
General Government										
Workers compensation claims processed	45	48	47	41	24	36	55	n/a	n/a	n/a
General liability claims processed	31	32	40	35	40	29	33	n/a	n/a	n/a
Marriage licenses recorded	80	101	60	58	75	55	67	70	62	53
Birth certificates recorded	120	119	79	100	113	128	130	148	141	129
Death certificates recorded	108	109	145	142	134	129	138	142	139	143
Boards and Agencies										
Registered voters	6,720	6,716	6,826	6,893	6,849	6,584	6,909	6,839	6,608	6,528
Elections and referendums	5	7	4	4	7	4	5	2	3	2
Planning and Development										
Building permits issued	852	848	916	977	900	736	923	652	830	711
Rental certificate of occupancy issued	138	70	163	128	100	127	104	126	118	n/a
Value of building permits	13,744,459	20,382,953	20,702,306	17,396,002	15,022,193	10,312,219	10,967,432	7,635,521	8,425,243	5,271,939
Public Safety										
Arrests	875	925	595	461	555	n/a	n/a	n/a	n/a	n/a
Parking violations	1,689	1,773	1,602	1,704	1,653	1,687	1,794	n/a	n/a	n/a
Traffic accidents	450	477	424	469	438	460	n/a	n/a	n/a	n/a
Traffic stops	2,548	2,612	2,457	2,419	2,115	n/a	n/a	n/a	n/a	n/a
Police calls	11,956	12,186	11,533	10,192	9,612	n/a	n/a	n/a	n/a	n/a
Animal control calls	480	545	275	313	222	285	n/a	n/a	n/a	n/a
Fire dispatched	290	300	283	271	249	199	n/a	n/a	n/a	n/a
Ambulance requests	1,466	1,375	559	940	1,052	1,007	n/a	n/a	n/a	n/a
Public Works										
Miles of roads maintained	81	81	81	81	81	81	81	81	81	81
Parks and Recreation										
Community event participants	3,670	3,800	3,750	3,380	1,350	1,400	1,453	1,650	1,730	1,800
Recreation program participants	2,100	2,000	2,100	2,263	2,143	750	700	1,100	1,550	3,000
Annual participants	5,600	5,800	5,850	5,643	3,493	2,150	2,153	2,750	3,280	4,800
Public Libraries										
Volumes in collection	77,466	77,840	77,612	86,766	77,818	80,336	77,274	75,912	68,870	65,768
Collection size	61,045	60,044	59,804	59,078	57,389	56,207	53,580	51,884	51,082	49,371
Senior Citizens										
Meals on wheels provided - annually	36,000	36,000	36,000	35,875	35,700	35,690	35,000	34,500	34,200	33,975
Meals at Senior Center provided - annually	10,000	10,000	10,000	9,800	9,825	9,675	9,658	9,468	9,502	9,375
Van rides provided to seniors - annually	11,000	11,000	11,000	10,600	10,500	10,400	10,375	10,200	9,975	9,826
Senior mini-bus trips - number of seniors annually	1,000	1,000	1,000	990	975	960	950	956	947	920
Education										
Workers compensation claims processed	13	13	14	25	14	13	17	n/a	n/a	n/a
Elementary schools	2	2	2	2	2	2	2	2	2	2
Middle schools	1	1	1	1	1	1	1	1	1	1
High schools	2	2	2	2	2	2	2	2	2	2
Water										
New connections	17	17	10	11	8	9	10	5	7	11
Water main breaks	3	3	5	6	7	8	6	10	9	8
Average daily consumption (millions of gallons)	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5
Peak daily consumption (millions of gallons)	1.3	1.3	1.3	1.3	1.3	1.3	1.3	1.3	1.3	1.3
Sewer										
Average daily sewage treatment (millions of gallons)	3	3	3	3	3	3	3	3	3	3

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Source(s): Various Town Departments

n/a - information not available

TOWN OF WINCHESTER, CONNECTICUT
CAPITAL ASSET STATISTICS BY FUNCTION/PROGRAM

LAST TEN FISCAL YEARS

	FISCAL YEAR									
	2008	2007	2006	2005	2004	2003	2002	2001	2000	1999
<u>Public Safety</u>										
Police stations	1	1	1	1	1	1	1	1	1	1
Fire stations	4	4	4	4	4	4	4	4	4	4
Zone offices	1	1	1	1	1	1	1	1	1	1
Police vehicles	11	11	11	10	9	8	7	7	7	7
Fire vehicles	7	7	7	7	7	7	7	7	7	7
<u>Public Works</u>										
Miles of town roads	81	81	81	81	81	81	81	81	81	81
Traffic signals	13	13	13	13	13	13	13	13	13	13
Public works vehicles and equipment	54	54	54	52	52	53	50	51	52	52
<u>Parks and Recreation</u>										
Acreage	30	30	30	30	30	30	30	30	30	30
Parks and greens	4	4	4	4	4	4	4	4	4	4
Athletic fields	2	2	2	2	2	2	2	2	2	2
Playgrounds	3	3	3	3	3	3	3	3	3	3
<u>Public Libraries</u>										
Libraries	1	1	1	1	1	1	1	1	1	1
<u>Senior Citizens</u>										
Community center	1	1	1	1	1	1	1	1	1	1
Senior mini-buses	2	2	2	2	2	2	2	2	2	2
<u>Education</u>										
Schools	5	5	5	5	5	5	5	5	5	5
<u>Water</u>										
Water mains (miles)	40	40	40	40	40	40	40	40	40	40
Fire hydrants	350	350	350	346	347	342	343	345	345	344
Storage capacity (millions of gallons)	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5	2.5
<u>Sewer</u>										
Sanitary sewers (miles)	40	40	40	40	40	40	40	40	40	40
Treatment capacity (millions of gallons)	3	3	3	3	3	3	3	3	3	3

Source(s): Various Town Departments